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VISITORS to the Word Processing Exhibition in London next week (page 11), will be faced with a bewildering array of competing products. Some 30 makes of machines will be on show, and even this is small when compared to over 50 which were on display at Hannover Fair in April.

Typist's dream or nightmare?

This proliferation, to a large extent, is due to the way new technology has made it remarkably easy for anyone to set up shop in this business. Anyone with his own pet ideas on user interfaces and a garden shed can buy his hardware OEM, write some software, and he is in business. And looking at some of the products, it shows.

All these entrepreneurs, big and small, are waiting eagerly to reap the rich harvest of the word processing revolution, which, we are told, is just around the corner. It has been just around the corner for years, and meanwhile more and more

firms enter the market, cutting each other's throats in competition for the business of the big organisations, which are being distinctly cautious about committing themselves to an expensive and far-reaching change in the way they run their operations.

One thing is certain, that the revolution will come — eventually. It makes no more sense to keep an manufacturing mechanical and electromechanical typewriters in this day and age than it would to continue making mechanical calculators and cash registers.

Information is best handled by electrons, not levers. And, as has happened with calculators, the large number of firms in the business will doubtless be whittled down drastically by competition.

What is of vital concern to the users is that it will be the firms with the best products that will survive, or else we will be stuck with systems that are frustrating, difficult to use, and fall far short of the enormous potential of automatic text handling.

It is by no means inevitable that the best products will win out, as can be seen by the current

sales of machines that have little to recommend them apart from an elegant housing and a glossy brochure. Ignorance about the real needs of typists, and the important and less important factors in WP, are rife.

Users, therefore, have a heavy responsibility: to educate themselves thoroughly in the facts of WP, however complex and confusing the field may be, so that they can separate the truth from the fiction in all the arguments.

When you buy a machine with this bell rather than that whistle, make sure, as some of the pioneering purchasers have failed to do, that you actually need the bell and not the whistle. Only this way can we avoid the dream of the electronic office of the Future turning into a nightmare.

FOCUS

The user must call the tune

THE British National Computing Centre is currently investigating the efficacy of "typical" DP installations. This particular exercise could well be doomed before it starts. No DPM would admit that his operation was in any way typical.

The well known diligence of the NCC to standardise all DP activities, appears to have made little dramatic impact on the individual, or standard, installation. Just about the only common factor in DP is the equipment, and now even that ranges from major to minor.

The tune which most DPMs respond to is that of their company. As a result, not only are no two installations alike, but relative workloads, applications and operations have little in common. Likewise the DPM. Should any attempt be made to produce an "identikit" picture of a DP manager, it would be an abortive task. Apart from a standard worried look, DPMs come, like their installations, in assorted sizes, shapes and skills. The well known "Jack of all trades" would have much in common with the "typical" DP manager.

Topics such as "Computing policy in the UK" at the Eurocomp 78 Conference (CW, May 18) may well fascinate the press, but it has but little relevance to the DP man in the installation who is probably more concerned with the computer policy, if any, of his own company.

Likewise, Eurocomp session "Computer systems in the year 2000" got relegated in terms of installation interest, when getting next week's payroll tax

amendments updated or interfacing a new plug compatible add-on memory with an existing CPU, which in no way intends to be compatible, is of prime importance.

In fact, most DP personnel have yet to be convinced of the well publicised "miracle of the chip" or the "mini/micro revolution". They are too busy having close encounters with reluctant line printers, tape drives and date prep operators of the old kind.

Unfortunately, perhaps for the industry establishment, the advice of the company managing director carries more weight than any gathered assembly of computer noteries. According to many such sages, the industry is leading directly to the cliff edge.

Meanwhile, the company accountant will be heading down a one-way path to the computer installation if, results failed to come on time.

Unlike certain professions such as Medicine, Law and Accountancy, where those involved have a responsibility and duty to their calling, sometimes over that of their employers, the DP men has to call for his daily

bread the hard way. His horizon is bounded on all sides by his company, or maybe his prospective employers. He either toes the company line or takes steps to change the consequences.

It is, therefore, hardly surprising that most professional DP managers have little time or enthusiasm for playing a wider role in the DP industry. Any spare resources in terms of time and energy can only be devoted to attending conferences and seminars and any benefits thus obtained must be shared by the company as a whole.

The best advice for any new arrival to the installation is the sooner he can forget his previous working habits, the better. Learning the company rules is far more important in survival terms than keeping abreast with the latest standard communication from the NCC, the Computing Services Association or the Data Processing Management Association.

THIS week we have a story to tie in with two themes in this issue — America and word processing.

During the traumatic Vietnam war, a US Congressman decided to write to all non-aligned countries asking them to do something about the difficult position of American prisoners of war in Vietnam.

Being an up-to-date administrator, the Congressman used a word processor, which enabled his secretary merely to insert the relevant name and address at required places in the standard letter.

Unfortunately, due to some strange bug, the letters were being produced with the correct first and last paragraphs but gobbledgook in between. After a brief and obviously inadequate check, the busy Congressman duly signed all the letters.

At least one was intercepted at the US Embassy which was about to deliver it to the President of that country. The Ambassador returned the letter to the Congressman with a note saying, "Sir, I do not really think you wish me to deliver this letter." The fate of other letters is unknown.

And the moral of this story is one of the oldest in the DP world — always check your output for garbage, as well as your input.

© The NCC interrupt prize this week goes to Peter Williams of London.

Over-optimistic predictions of cashless society

PREDICTIONS that the increased use of electronic funds transfer would soon lead to the "cashless and chequeless" society have shown an "unrealistic optimism about the pace of change," according to a report by the Committee of the London Clearing Banks.

In the report, which is the banks' evidence to the Committee on the Functioning of Financial Institutions, chaired by former Prime Minister Sir Harold Wilson, the committee commented, "At least 95% of all payments, dealt with by the banks, are still made in cash and 95% of the remainder are made by cheque."

It claims that cash and cheques have "unique properties" which make them "far more flexible than most rival methods of payment."

The report concludes, "Cash and cheques have existed for centuries and there is no reason to suppose they will be rapidly replaced. Therefore, the clearing banks expect to devote as much attention to improving existing services as to developing entirely new ones."

However, the report points to the Banks' Automated Clearing Service as an example of an electronic payment service which is growing rapidly.

And despite its warning about "over-optimistic forecasts," the report says that "a more fundamental change in payments

methods may well be the introduction of electronic funds transfer from the point of sale, although it emphasises that banks believe that "it is unlikely that such methods will be common use before the 1990s".

Banks, originally based on 1800 systems which are being replaced by ICL 500s, enables inter-bank payments to be made through the clearing transfer of data, mainly by magnetic tape, eliminating the exchange of paper vouchers.

This system has grown at a rate of over 14% since its inception in 1972 and therefore points out that over 70% of all payments are now made by cheque, which is now the world's largest automated clearing house.

Another existing automated service highlighted by the report is the electronic switching system. Chaps, the Clearing House Automated Payments System, which improves the clearing methods by enabling clearing and non-clearing banks to initiate large value payments automatically. A similar system called CHIPS, is being developed in the US (see page 15).

The London clearing banks are Barclays, Citibank, Lloyds, Midland, National Westminster and Williams and Glyn's.

•The London Clearing Bank, Loughborough, 278pp, £4.95 (soft cover) ISBN 0 203 11910 0.

ICL profits mean 5% bonus

THE ICL half-year results have brought smiles all round at the company, with ICL employees earning a 5.5% productivity bonus for their contribution to the raising of pre-tax profits by 21% compared to the first half of the 1977 financial year.

For the six months ended March 31 this year ICL's turnover was £232.1 million, 23% more than the equivalent period last year, with pre-tax profits up from £13.0 million to £15.8 million.

The profit represents a 6.8% margin on turnover, which is 0.7% below the level that must be reached before ICL starts to repay the £400 million loan to the company received from the UK government to help develop the 2800 series. But ICL chairman Tom Hudson said that he believed it was in the best national interests, as well as the best interests of the company, that ICL should invest in future growth as its main priority.

For ICL's managing director, Dr Chris Wilson, one of the most pleasing aspects of the results is that over the last four months ICL's industrial relations has improved dramatically.

Over half of ICL's turnover and profits are outside the UK. Money borrowed to finance this export-led growth and loans to build up stocks to meet an order book that is up by a third on last year meant that ICL's interest charges for the first half were up from £3.7 million to £5.1 million.

In the last full year, ICL made a profit of over £10.3 million. As ICL's performance in the second half of the year is traditionally better than the first half, it is expected that this year ICL will make over £19 million profit.

Some of the answer...

What is IBM's reaction to the growing microprocessor activity? This is one question that should be answered, at least in part, at a forthcoming meeting of the BCS microprocessor specialist group, to be held at University College, London on June 8.

Mike Davis of IBM will be joined on the platform by Phil Pitman from the microprocessor manufacturer Zilog, to discuss the latest developments in microprocessor technology. For further information, contact J. W. Carter, Wood Grove, Ashley Road, Epsom, Surrey.

GEC dispute escalates

TWO sit-ins were staged at GEC's Stoke, Coventry plant last week, as the operators' pay dispute continues. On Tuesday they occupied the contract engineers section, and on Friday took over the computer room, preventing any work taking place. A spokesman for GEC said: "We are taking the appropriate legal action."

The dispute started on February 24 because the operators are unhappy with pay rises offered by the company. It became an official ASTMS matter on March 20.

This basic Magnuson M80 system can operate in an office environment and is said to save 75% of computer installation space compared to equivalent IBM system. It contains a CPU with up to 4 Mbytes of main store, up to eight disc channels and up to 256K bytes of firmware.



Logica enters WP stand-alone market

SYSTEMS house Logica, already the UK's largest supplier of shared-logic word processors, is entering the stand-alone market with a new design of machine incorporating purpose-designed hardware and several novel features.

Called the VTS/100, VTS means video typing system, the unit will be launched at next week's International Word Processing Exhibition at Wembley.

VTS/100 is based on, and grew out of, Logica's shared-logic system Logica originally designed for Unilever, but the user interface has been changed considerably and a great many refinements have been added.

It consists of a video terminal, twin DRI floppy disc drive and a Diablo or Quinc daisy wheel printer. The VDU, built by Logica themselves, is 80 characters wide with sideways scrolling, but a 132-character screen is available as an option.

Logica has concentrated its efforts in the design first and foremost on simplicity of operation, for the benefit of the typist. To this end the editing controls have been divided into three levels.

At the most basic level only three function keys are needed, and with these must input typing can be carried out. For more elaborate tasks such as typing tables and moving text about, another set of control keys is used; and, at the third level, the seldom-used functions are initiated by pressing a "command" key followed by a mnemonic code on the letter keys.

A special "table mode" is provided for constructing and editing columns of figures, that the normal editing functions on a word processor will not handle correctly.

Another novel feature is the way text can be saved away and moved from one place to another, in either of two forms, a "string" or a "block". A string is text that when moved to a new part of a document will fit itself in between the margins, causing the rest of the paragraph there to be reformatted accordingly. A block, on the other hand, is a rectangular piece of text that will retain its shape wherever it is placed.

The screen character generator is driven from a ROM that can be exchanged to provide a large range of special characters, Greek letters, scientific symbols, and so forth, and also subscripts and superscripts. These would be used with a twin-head printer.

As an option, the VTS/100 can communicate either with en-

other of its own kind or with a Unicom system.

At a price of £10,500, VTS/100 is definitely an up-market machine. According to Logica's thinking, many firms regard time saved in typing, by clever

editing features, and in training as valuable enough to justify the extra cost. "Many word processors are computer programmers' machines," says Pat Coen, Logica's word processing director. "This is a typist's machine."

Desk unit challenge to big mainframes

INSIDE a desk-high unit (see left) the latest challengers on the IBM plug-compatible market, Magnuson System Corp of California, has packaged a system which not only claims to provide two to three times better performance than the middle range IBM 370s but is also said to be able to emulate Burroughs, Honeywell, Univac and other non-IBM systems.

As if this was not enough, the Magnuson M80 range, announced two weeks ago (CW, May 18), has been built within a modular design, called strategic architecture, which the company says will enable it to be organised in a variety of system configurations, including having a separate data base processor, as has been predicted for the IBM systems what will start replacing the 370 and 303X series within a few years.

The M80 can have up to 256K bytes of firmware, of which 8K are currently used for IBM compatibility.

The first two models announced by Magnuson, the M80/3 and M80/4, are said to

offer between 20% and 100% improved power over the 370/138 and 148 respectively at typical prices of about \$200,000 and \$400,000.

The systems have been tuned to improve the performance of Cobol programs, including a CPU optimised for decimal arithmetic, which is said to process Cobol programs up to twice as fast as its IBM equivalents.

The basic system can expand to up to 16 Mbytes of memory and 16 channels. The system's design also provides a capability for expanding memory to up to 4,000 Mbytes and for the use of any new technological developments such as bubble memory.

The key to the M80 series is the "structural modularity" of the design, which has a 32-bit bus linking the CPU, memory, console and data channel modules.

Magnuson expects first deliveries of M80 systems within 60 to 90 days and will announce the M80/5 later this year to challenge the IBM 3031, at a price of about \$600,000.

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Ten years ago...
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AN optical memory with a capacity of 65,000 64-bit words was unveiled at ICL's Stevenage R&D centre. The first standard peripheral interface in the world, developed by the NPL and computer manufacturers, was to be submitted to the ISO in Paris for adoption as an international level. At its first meeting, the DPMA stressed the need for "dynamic activity". At the London office, was connected to the Rome reservation and control system. Arco, composed of three IBM 380/65s, ICL year showed a rise of 84% and 2s a share. CDC entered the disc market with its 481 and 482 thick generation compatible disc packs. The first NCC Century 200 order in the UK was placed by Space Data Systems.

INTERRUPT



A NEW mini-based system for data acquisition and process control has been introduced by Base Ten Systems of Aldershot. Called Magix, it is made up of a range of modules which can be exchanged and added to for purposes of expansion, and Base Ten can provide software tailored to its customer's own requirements.

A VDU and command software allow an operator to control the system by means of a question-and-answer dialogue. Applications envisaged include manufacturing processes, test rigs, and environmental systems.

Itel Laser Printer:
read the facts.
See page 5

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"AM I already in the shadow of the Coming Race? And will the creatures who are to transcend and finally supersede us be steel organisms, giving out the effluvia of the laboratory, and performing with infallible exactness more than everything that we have performed with a slovenly approximativeness and self-defeating inaccuracy?"

So asked Theophrastus Such, the central character of a book, by George Eliot, which was published in 1879.

Called "Impressions of Theophrastus Such", the book is a collection of discussions between the fictitious character Theophrastus and some of his equally fictitious friends. In this particular case, the discussion was in an essay entitled "Shadows of the Coming Race", and the fictitious friend was called Trost. He is described by Theophrastus as being "no optimist as to the state of the Universe hitherto, but who is confident that at some future period within the duration of the solar system, ours will be the best of all possible worlds."

Theophrastus, however, is less convinced of this and has "a fearful vision of the human race evolving machinery which will by-and-by throw itself fatally out of work."

In 1879, of course, there were no real computers save for the progeny of the mechanical calculator devised by Blaise Pascal in the 17th century, and the rather more sophisticated — yet still mechanical — calculating engines designed by Charles Babbage.

But Theophrastus observed, when in the Bank of England, "a wondrously delicate machine for testing sovereigns, a shrewd implacable little steel Rhainmanthus that once the coins are delivered up to it, lifts the balances each in turn for the fraction of an instant, finds it wanting or sufficient, and dismisses it to right or left with rigorous justice." It was this and other mechanical wonders of the day that caused him to make the exclamation about "steely organisms" at the beginning.

In answer to this, Trost sparked off the main discussion in a sceptical tone: "You forget that these wonder-workers are the slaves of our race, need our guidance and regulation, obey the mandates of our consciousness, and are only deaf and dumb bringers of reports which we decipher and make use of. They are simply extensions of the human organisms, so to speak. Limbs immeasurably more powerful, ever more subtle fingertips, ever more mastery over the invisibly great and the invisibly small."

"Each new machine needs a new appliance of human skill to construct it, new devices to feed



Shadows of the Coming Race

It with material, and often keener-edged faculties to note its registrations or performances. How then can these machines supersede us? — they depend upon us. When we cease, they cease."

Thinking he had made his point, Trost left the argument there, but Theophrastus was quick to reply.

"I am not so sure of that," he said. "If, as I have heard you contend, machines as they are more and more perfected will require less and less tending,

how do I know that they may not be ultimately made to carry, or may not in themselves, evolve conditions of self-supply, self-repair, and reproduction, and not only do all the mighty and subtle work possible on this planet better than we could do it, but with the immense advantage of banishing from the earth's atmosphere screaming consciousnesses, which, in our comparatively clumsy race, make an intolerable noise and fuss to each other about petty ant-like performance, looking on at all work only as it were to spring a rattle here or blow a trumpet there, with a ridiculous sense of being effective?"

"I for my part cannot see any reason why a sufficiently penetrating thinker, who can see his way through a thousand years or so, should not conceive a parliament of machines, in which, manners were excellent and the motions infallible in logic."

After taking this veiled allude to the peers of the realm,

Theophrastus went on to highlight again how machines were already used with great accuracy and effect in many areas such as the Sheffield steel industry where one used high electric discharges to pare "filck iron as if it were mellow cheese."

However, Trost, the willing devil's advocate, rejected this and pointed out the potential benefits of machines helping man: "... what you have heard me say is, that our race will and must act as a nervous centre to the utmost development of mechanical processes; the subtly refined powers of machines will react in producing more subtly refined thinking processes which will occupy the minds set free from grosser labour."

"Say, for example, that all the scavenger's work of London were done, so far as human attention is concerned, by the occasional pressure of a brass button (as in the ringing of an electric bell), you will then have a multitude of brains set free for

THE 19th century philosopher Nietzsche said that Man is a rope stretched between the animal and the superman — a rope across the abyss. In previous Futureviews, Arthur C. Clarke and Isaac Asimov are two writers who have suggested that Nietzsche's superman, rather than being human, will be a development of the computer. Inspired prophecies as to what the future holds from us are not new, they go back to Jules Verne, H. G. Wells, and even Cyrano de Bergerac. In this Futureview ROBIN WEBSTER provides an edited version of an essay that has been overlooked. Written by the famous woman novelist George Eliot, the essay was part of a book called "Impressions of Theophrastus Such" which was published in 1879.

the exquisite enjoyment of dealing with the exact sequences and high speculations supplied and prompted by the delicate machines, which yield a response to the fixed stars, and give readings of the spirit vortices fundamentally concerned in the production of epic poems of great judicial burlesques."

Aided Trost with a hint of scorn: "So far from mankind being thrown out of work according to your notion, if it were not for your incurable dilettanteism in science as in all other things — if you had once understood the action of any delicate machine — you would perceive that the sequences it carries through the realm of phenomena would require many generations, perhaps aeons, of understandings considerably stronger than yours, to exhaust the store of work it lays open."

Agreeing with Trost on this point, Theophrastus replied: "Precisely, it is the feebleness of my capacity, bringing me nearer than you to the human average that perhaps enables me to imagine certain results better than you can... it is less easy to you than me to imagine our race transcending and superseding, since the more energy a being is possessed of, the harder it must be for him to conceive his own death."

"But I can easily imagine myself and my congeners dispensed with in the frame of

things and giving way not to a superior but vastly different kind of Entity. What I would ask you is, to show me why, since each new combination of structure brings into play more conditions than its forerunner foresaw, there should not at length be a machine of such high mechanical and chemical powers that it would find its own waste, and then by a further evolution of latent molecular movements reproduce itself by some process of fission or budding."

Theophrastus went on to explore this avenue of thought in more detail: "This last stage having been reached, either by man's contrivance or as an unforeseen result, one sees that the process of natural selection must drive men altogether out of the field; for they will long before have begun to sink into the miserable condition of these unhappy characters in fable who having demons or djinns at their beck, and being obliged to supply them with work, found too much of everything done in so short a time."

"What demons so potent as molecular movements, none less tremendously potent for carrying the futile cargo of consciousness — screening, inactively, like a fowl tucked downmost to the saddle of a swift horseman? Under such

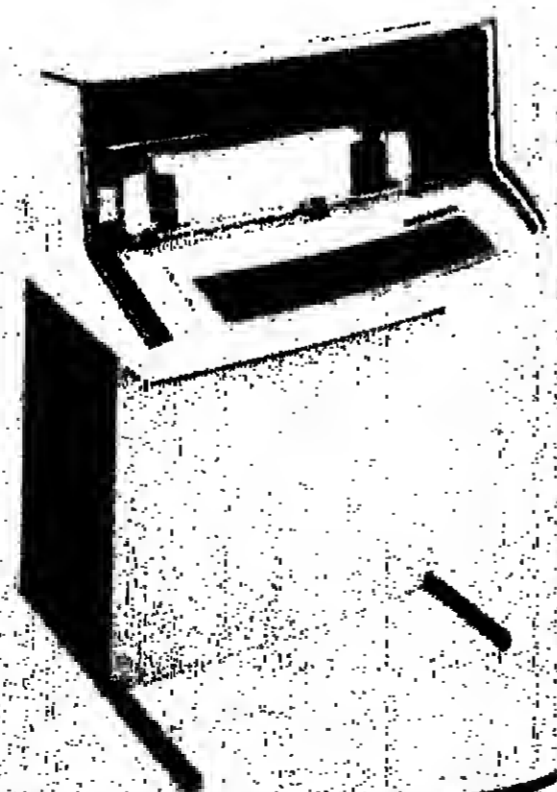
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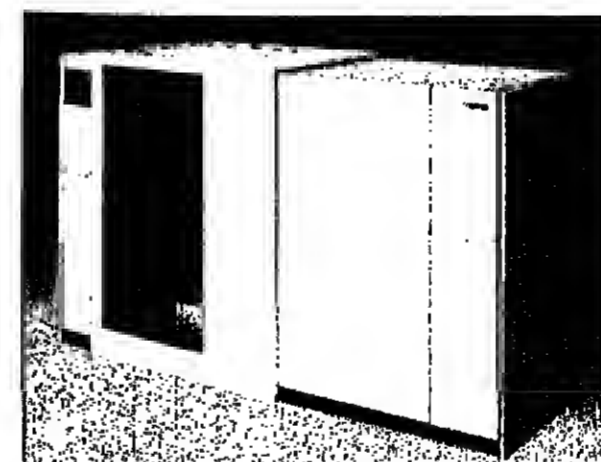
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Prophets have shouted that the answer is "structured": structured programming, structured coding, structured design and structured files (databases?). Maybe some structure is better than none in some cases. But the situation is not a very structured one, from a management point of view.

We are throwing conjectural solutions at badly structured problems, and it is very hard to find evidence that we are making any real progress. I have a suggestion.

Let us structure our approach. Let us organise maintainability technology into a knowledge structure. Let us select appropriate maintainability technology based on a structured decision-making sequence.

Let me define maintainability. It is the probability of our being able to change the "state" of a system, within a given time period. It is best described as a curve of the probabilities of changing the system, plotted against time. But often a single point on the curve can suffice for purposes of specification.

For example, program A is designed to allow maintenance

programmers P to repair representative faults B with a 90% probability of completing the change and required post-maintenance testing within two hours. This shall be measured in a controlled acceptance test using artificially embedded errors.

Maintainability technology should not simply be defined as those techniques which "improve" this measure. We must consider side effects on other quality aspects of our system. It is of little practical interest to get maintenance changes effected which seriously threaten the operational reliability, conversion portability or even later maintainability of the system.

As an example of this group in Texas reported in Data Management (November, 1975) that they had performed a controlled experiment, with two program changes carried out by 13 individual programmers, using alternatively written and audio tape program documentation. The total time for 12 maintenance attempts using conventional documentation was 524 minutes and it was 492 minutes using "audio" documentation; in other words, about the same.

The estimated cost of documentation in audio format was estimated to be about one fourth (75% cost reduction). So in this example, we see an alternative technique

to conventional ones which contribute to maintenance ability, and it is interesting not because it promises to give about the same results at a substantially lower cost.

The next fallacy about maintainability technology is that it has to do with improving human ability to understand programmed logic. This is only a special case. The important thing is the needed change or repair. We don't have to understand an error, or the old program, if we can successfully replace it with a correct program or program module. This is simply a "spare parts" maintainability concept.

However, we must stop writing and speaking as though programs are the only parts of systems which need maintenance effort. A systems oriented maintainability strategy will consider repair and change to all major components of a system to be on an equal footing.

One of the practical consequences of this is that maintainability techniques, like automatic data base audit programs, will get a higher priority than currently popular techniques. This is because they give some help to the maintainability problem of programs testing complex files for logical bugs after a maintenance change, files, ensuring

compliance with planned record formats and codes; and even hardware, showing the location and extent of hardware failure which has corrupted files.

In addition the cost of using such a tool is attractive because it is automated. In fact it is really an absolute necessity for current large and complex file systems. In spite of the fact that the majority of us do not initially plan systems with such a maintainability tool.

Most of us do not even think of a file audit program as a maintainability tool.

It is today possible to make a well structured hierarchical list of several hundred "maintainability" ideas which our programmed systems can benefit from.

It is possible to estimate the qualities and costs of each technique.

It is difficult, though possible and practised, to indicate the measurable effects of combinations of these techniques. I hope that previous and future columns here will unfold that rich technological world for those yet uninitiated.

GILB'S HYPOTHESIS: we can and should "engineer" maintainability into software.



SOFTWARE FILE-1

Small men link up to fight IBM and AT&T

HEARING "great aggression" by IBM and AT&T in software, a group of 15 program product companies has joined forces to fight back. The new coalition calls itself Spine, Software Products Industry Advisory Council.

Spine said that its mission was threefold: to improve the image of the "independents" in the software product business; to combat what it calls "unfair and anti-competitive" moves by IBM and AT&T in the software marketplace; and to address the problem of capital formation, including a plan to ask Congress for investment tax credits for software.

In addition to lobbying on its own the group is funneling many of its proposals through two established channels: the Association of Data Processing Service Organisations, Adapsa, and the Computer and Communications Industry Association, CCIA.

Turnkey Systems said, "Because we are a small, homogeneous group, we can adopt a position without having to convince a board of directors which meets only rarely."

Most Spine members are also members of either Adapsa or CCIA and they feel that the established organisations will court Spine rather than run the risk of losing their software product membership altogether.

Many Spine member companies were "feeling frustrated" with the existing bodies, commented Spine member Marty Goetz, executive vice-president of Applied Data Research. "It was felt that they weren't acting as quickly or as strongly as they could to tackle the problems of immediate concern to their software product membership," said Goetz.

Spine hopes to force Adapsa and CCIA to be more aggressive in the software arena.

According to Keet, Spine has already scored some success in working through Adapsa and CCIA. Under the auspices of Adapsa, a meeting between independent software companies and IBM resulted in the industry giant agreeing to provide the with information on interface specifications and system modifications as this information becomes available.

Keet explains that the more puts software companies on an equal footing with IBM's hardware competitors which already receive such data without having to dig for it.

Similarly, CCIA goaded by Spine, made a formal request to the Justice Department to join AT&T from the marketing of software.

EBCDIC—Asoil converter

A PROGRAM for converting EBCDIC format files to ASCII view, is available from Southwark Computer Services either as a bureau service or as a utility for in-house use.

Of particular interest to those who use both IBM mainframes and Digital Equipment PDP11 minicomputers, the program also offers facilities for converting, extending, or creating test files or formatted file listings. It sells for £250.

Sales of MMS

FOUR further sales of the MMS general ledger and financial reporting system, valued at around £70,000, have been announced by Package Programs. New users include Bowater Scott, which operates a BOWATE and Englehard Industries, Farnham, and Ingersoll Rand, who all operate IBM 370s under DOS.

SOFTWARE FILE-2

Compatibility the theme of PDP-11 Adabas

A VERSION of the Adabas database management system is being developed by Software AG for the Digital Equipment PDP-11 range. Major attractions of the new implementation will be compatibility with the existing IBM 360/370 versions and the ability to support back-end database processing.

The software, currently in the first phase of testing, will run under RSX-11 or IAS operating systems on machines ranging from the 11/34 to the 11/70. It is due to be released on January 1, 1979 and is likely to cost between £20,000 and £25,000.

Adabas on the PDP-11 will support user programs written in Basic, Cobol, Fortran and Assembler. Also available will be an online relational style query language. This will be a subset of Adacom, which is scheduled to appear for the first time in the next mainframe release in the third quarter of this year (Software File, February 9).

In contrast to the mainframe version, the PDP-11 system will be fully driven by a data dictionary, use of which will be mandatory. Holding all file and field definitions, the dictionary will be accessed dynamically by application programs and inquiry routines.

Other features of the system include provision for conversational teleprocessing and facilities for warm start and roll-forward recovery. The software is fully re-entrant and multi-threading.

Although not supported in the first release, capabilities for back-end and distributed processing are planned for later versions.

According to Len Jenkinson, managing director of Adabas Software Ltd in the UK, only minor modifications will be necessary to produce a back-end version. Calls to Adabas from

user programs all pass through a macro interface, Adamint.

A relatively small change in the macros would enable database processing requests to be directed from a host 370 to a minicomputer dedicated to the database.

The relative ease of this operation appears to contrast with Cullinane's implementation of a back-end IDMS system (CW, March 18), which required the construction of major communications software.

Jenkinson pointed out that the portability of a database application system would depend on the degree of compatibility between the language compilers on each machine.

Also, although the central core of Adabas, including the program call mechanisms, would be the same in both versions, the mainframe version could clearly support a more extensive superstructure.

PROGRAMMER NOTES

The semantics of Fortran 77

ONE of the significant characteristics of Fortran 77 (CW, May 18) is a tightening up of the semantics of the language. This is likely to lead to a number of problems for existing programs and programmers when full ANSI X3.9-1978 compilers come into service.

Most of the enhancements provided in the new standard consist of powerful and useful syntactical extensions to the language, such as file and character handling facilities and the incorporation of structuring constructs, for example IF...ELSE...ENDIF.

In some cases, however, notably the DO loop, Fortran 77 not only extends the syntax but also refines the meaning of existing expressions.

One possible pitfall, for example, is the assumption made in many programs that a

DO loop will be performed at least once, regardless of whether or not the final condition is satisfied before the loop is entered.

In Fortran 77, initially satisfied DO loops will not be entered. Further, the number of iterations and the increment will be computed at the start of the loop. Parameters subsequently altered within the loop will thus not modify the execution.

In these and similar cases, the Fortran 66 standard described the performance of the language as undefined. It thus left the compiler writer to decide how the construction would perform, inviting implementers to specify the behaviour of the compiler in their manuals.

The more precise semantic definition of Fortran 77 could thus lead to a number of

apparent incompatibilities with Fortran 66 programs. Apparent, not real, it is claimed, as the earlier standard left the effect of some constructions unspecified, rather than defining them differently.

However, many compilers in fact left such variables unaltered and programmers came quickly to rely on this feature.

Fortran 77 however provides an explicit mechanism — the SAVE instruction — which specifies that any or all local variables or common block values are to be preserved.

Implementers may well take the view that variables not explicitly saved should in fact be cleared. This again could cause many existing programs to fail.

In addition to program portability, problems could arise with programmer portability: most programmers learn Fortran by trial and error and are not aware of the extent of current implementation-dependent features.

However, many implementers are likely to provide facilities to ease the transition. Compiling options are one way to eliminate unexpected effects when old programs are processed by Fortran 77 compilers. The character handling facilities introduced by Fortran 77 include a new character string constant format, delimited by apostrophes eg "THIS IS A CHARACTER CONSTANT." Pending publication of the final standard, it is still not clear whether Fortran 77 will retain Hollerith strings, eg 28HTHIS IS A HOLLERITH CONSTANT, as a legal format.

Puzzler

THIS week's cryptarithm reads like part of a program. It's a straightforward addition sum, and the solution is unique where Eighty is even. See page 48 for solution.

THE
TEST
EIGHT
TIMES
TEN
EIGHTY

EDITED BY PETER HEWITT

Datamanager release increases flexibility

THE latest release of MSP's Datamanager, No 2.0.2, offers several new features aimed at increasing the flexibility and integrity of the data dictionary system. In some cases there is a major internal reorganisation since the last main release, No 1.4.3.

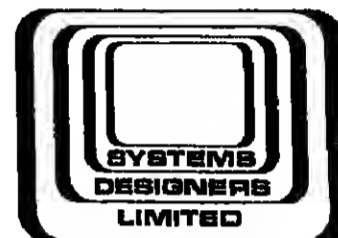
One of the innovations, Status, is the ability to logically partition the dictionary, in effect allowing up to 255 alternative definitions for each library element. Intended particularly to enable a single dictionary to hold past, present and future data definitions, the facility permits the data administrator to freeze production documentation while allowing the description of development versions to be updated.

Status can also be used to provide each user group with a self-contained subset dictionary. Another new feature is full automatic error recovery. Based on a transaction logging file, this protects against potential dictionary corruption or data loss should the system fail during updating or access.

An Access/Call facility now enables user programs to extract dictionary information during execution, providing both active and dynamic use of the dictionary.

The Call command would enable a user program to access edit criteria from the dictionary. Interface extensions in the release include support for IMS data definitions in the IMS (DL/I) interface module, and support for online updating under CICS. The system previously catered only for interrogation under CICS.

Datamanager already interfaces fully with Roscoe, TSO, ETS, and VM/CMS; interfaces for JMS/DC and TaskMaster are scheduled for release later in the year.



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Dataskil says bye-bye to Bird in favour of Status

THE Information retrieval system Status II is to be marketed by ICI. Dataskil for the 2900 range, possibly including the 2904. The move marks the end of Dataskil marketing of Bird, the similar system originally developed at the Queen's University, Belfast.

Dataskil is one of the members of the Status Club, the Department of Industry's project to promote Status II as the UK standard for information retrieval systems (Software File, May 18).

According to John Luce, of Dataakli, a version for the 2904 is currently being tested. The company is also considering implementing Status in conjunction with CAFS, the back-end file management system.

Status uses a database of free text, divided into "articles" one article being the fundamental unit of storage. In addition, the system maintains a system of inverted files, pointing in to each instance of one of the key-words in the main file.

Rather, however, than requiring the user to predefine a key-word list, the system treats every word as a key-word unless instructed not to. Words nearly always omitted from the extraction process would include, for example, common prepositions such as "at", "to" and "from". The creation of the key-word index, which is essential for subsequent online searching, is performed as part of the batch-mode "input" procedure and roughly doubles the storage which would be required for the text alone.

The system provides a simple command-driven language for online retrieval, using Boolean AND, OR, and NOT. Searches are not obliged to consider the entire bank, but can restrict the search for example to the examination of documents by subject or title.

Luce said that two sales have

Soope office

THE originals of Scope 2903, the TP monitor for ICI, 2903/2904 systems, have opened an office in Leicester following the sale of the package to two local companies, C. P. Computer Support Services, which will retain its Birmingham office, is based in Leicester at Haymarket House, Haymarket Centre.

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Computastars is organised by John Goldsmith Computer Services which is also sponsoring all the other heats.

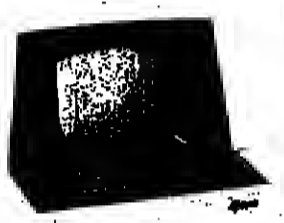
The heats will run on: South of the Thames, on June 11 at the Croydon Sports Arena; North of the Thames, on June 18 at Wembley Stadium; the North-West, June 25 at the stadium of the Kirkby Sports Centre, Liverpool; and the Midlands, July 9 at the New Alexander Stadium, Perry Park, Birmingham.

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South-West heats show clear winner

THE South-West heats of the Computastars competition, which took place at the Whitechurch Sports Centre in Bristol in May, provided a clear winner in the ladies' events with much closer competition among the men.

Christine Charmley, a programmer from Rank Xerox in Mitcheldeene, Glouce, should be one of the favourites for the



The hockey-skill is just a blur as Christine Charmley strikes her way forcefully to her victory as women's individual champion.

women's individual championship when the Computastars final is held in London later this year.

Christine won the Bristol heat 13 points ahead of her nearest rival, Liz Clements, a programmer with Burnham Oil in Swindon.

Liz was captain of the Burnham Oil 2 team but it was her colleagues from Burnham Oil 1 who won the women's team event with 123 points, from Foster Wheeler of Reading with 100 points.

In the men's team event, there was a close tussle between the Rank Organisation from Plymouth — the only entry from Devon and Cornwall — and Wales Gas in Cardiff, with the Devonians eventually winning by 117 to 107½ points. But for Wales Gas — who had to pay all their own expenses to take part — the trip was worthwhile as they will also go through to the Computastars final, as will the girls from Foster Wheeler.

Graham Jenkins, a programmer with CM&G Insurance group in Bristol, had an exciting



duel with Wales Gas operator Andrew Lawis. Graham eventually won by 27½ to 23½ points.

In the plate competition, for those who lost in the preliminary round, a team from British Steel in Port Talbot proved to be runaway winners and they too go into the finals.

As with all Computastars events, contestants take part in a variety of activities aimed at testing their all-round sporting abilities. At Bristol, these events included football penalty taking for the men and netball for the girls, frisbee, wallie ball and cricket ball throwing, hitting a cricket ball with a hockey stick and, at the end of the gruelling day, an exhausting steeplechase.

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PEOPLE

Firnberg president of APM

RECENTLY elected president of the Association of Project Managers, known as APM, is David Firnberg, the director of the National Computing Centre.

He succeeds Professor Geoffrey Trimble of Loughborough University, who was president since the association's formation six years ago, and who will continue to represent it on the international body, the International Management Systems Association.

Brian Gray has been appointed director of marketing in Sweden, and Peter Hodgins becomes publicity manager.

William Selo has joined the Renew division of Ex-Cell-O in Irvine, California as vice-president and general manager. Previously he was Western operations manager of Chelmsford Millar in Newport Beach and district manager of Texas Instruments in Orange, both in California.

Obituary

Jim Richardson
Jim Richardson, manager of the continuous stationery department of John Dickinson Stationery, died suddenly on May 11.

Brian Gifford, general manager of Ultronic Data Systems, has been appointed managing director.

Norman Atkinson joins Atlantic Computers Ltd. as Northern area sales manager. John Toles Computer Products where he was Northern area sales manager for peripheral products.

Roy Steel, formerly a principal consultant with Leasco Software, is to join Anel Software as telecommunications systems manager. Brian Dunne has joined Anel as a senior consultant, from Leasco where he was a consultant.

David Moseley has joined Systrom Electronics as Southern area sales manager. He was formerly with Gen-Rad selling automatic test equipment.

Bob Brown joins management consultants Touche Ross from Cable and Wireless where he was computer marketing manager.

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David Firnberg, previously European area manager of DP services for Hilton International, has joined the consulting firm of London, the Analytics computer services subsidiary, as a senior consultant on the Database project team.

Teresa Glenve, until recently a senior programmer at Mercedes-Benz UK, has joined BIS Applied Systems as a consultant.

David Smith, accountant at Eddowes and Gough Computer Group, has been appointed to the new post of commercial manager of the new Robert Guest, who will replace the late Robert Guest, who was involved in the development of the Eddowes and Gough Group Service packages, has been appointed to the new post of manager, publishing systems.

Mike Ayres, previously district sales manager with Control, has been appointed UK OEM sales manager. Mike Boyle, formerly account manager in Northern Ireland, has succeeded Ayres as district sales manager, and Phil Hendry, also a former account manager, has been appointed European manager, market development. Gary Lea, former EDP sales executive, has been appointed UK field marketing manager.

Robert Willmot has become managing director of Tuxton Systems in the UK. Previously he was professional calculator manager with the Consumer Products Group in Texas.

Tony Matley who until recently was project manager with Rediff Computers on the British Rail OCP contract, has been appointed international systems engineering manager. Ray Hamilton, formerly Northern regional manager, becomes manager UK field marketing operations, UK.

Sooooo

Lloyd's beat SIA 3-1 in the final of the winter knock-out cup played at the ground of Woodford Town Football Club. Lloyd's beat SIA on an early lead but goals through Osborn in the 29th and 45th minutes cut Osborn's lead, saw Lloyd's home.

Office of the future on show at Wembley

THE long and the short and the tall of the word processing manufacturers will be converging on Wembley Conference Centre, London, next week, for the Word Processing Exhibition and Conference, organised by the Business Equipment Trade Association. At least 200 exhibitors, 27 different makers of word processors planning to be on show, as well as 15 suppliers of ancillary equipment, dictating systems, and so forth.

This is the third UK WP exhibition, and the first to be called "International". It will run from June 6 to 8, opening hours 9.30 to 5.30. Admissions free to holders of business cards; others should contact BETA on 01-405 8233 for a ticket.

The conference will consist of three seminars, running concurrently with the exhibition. Two will be on June 6, intended as introductions to the subject of word processing, one for office managers and admin staff in charge of services, and the other for secretaries, typists, and typing supervisors.

The third seminar will cover two days, June 7 and 8, and will go into the subject in much more depth. Consultants Mike Thornley and Alan Paterson will be speaking, together with Phil Dorn and Job Eddy from the US. The experience of sophisticated users will be given by Harry Bentley of BP, and Cyril Haworth of West Midlands Gas.

Several new products will be on show for the first time at the exhibition. Among these will be the Xerox 850 display word processor, the Datatext

RORY JOHNSTON previews the International Word Processing Exhibition as more and more suppliers rush to join this increasingly competitive field.

IV shared-type system: Logica's VTS-100 standard unit (see page 3) and the Minotype 80 are representative based systems. And on the Hamilton Rental stand will be the Digital Equipment WS78, which the company markets in the UK.

Clustered systems, having two or three screens, and fitting in between stand-alone machines and shared-type systems in the word processing scheme, are much in the news nowadays, and now hardware of this type will be shown by Wang, with their WP25, and by Wordplex.

Ultronic Data Systems are introducing the UDS-Rich "U" test input solution, which is aimed at relieving the bottleneck at the input stage of WP. Consisting of a keyboard, single-line display and floppy disc drive, it is cheaper than a complete word processor and is aimed at users who have too much input for a single machine but do not want to go to the expense of buying a second unit. Discs from the input station are transferred to the word processor for editing and printing.

Typesetting direct from a word processor is another hot topic, and Wordwright will be de-

monstrating this, using a Dymographic Pacosette test form its word processor. Instant printing of a written screen text can be very impressive.

Among the suppliers of accessories and related equipment, Oicophone will be showing a computer-controlled central dictating system. Facit-Adda will have both the Dume twin-head and solo track printers on its stand and special multi-part continuous stationery will also be on show.

It will be interesting to see how much the technology of WP, still really in its infancy, has matured since last year's show. Equipment is still coming into the market with the most glaring flaws in its design: screen typing simulators which split words at the right-hand margin, sheet loader-stickers that stick the typed pages in reverse order, so they have to be re-shuffled by hand. Unfortunately, many customers are not sophisticated enough to realise how much better the equipment could be.

Even so, use is still, and will continue to be, the linchpin of the issue. It is very difficult to tell from a slick demonstration how well a machine will perform in practice, only a lot of experience, and a lot of impartial advice, will enable people to judge soundly, interestingly enough, the big established manufacturers are by no means the leaders in the experience of WP. It will be up to discriminating users to tell the wheat from the chaff among the products at Wembley next week.



AES PLUS, a stand-alone screen word processor to be shown at Wembley next week.

DOWNTIME

The birth of Benn

AS well as laying his claim to be the father of ICL — a distinction which Harold Wilson also claims in his memoirs — Energy Minister Tony Benn used the occasion of the inauguration of the ICL 2880 at the UK Atomic Energy Authority in Risley (CV, May 25) to regale the assembled multitude to some funny stories.

Like the time when he was visiting a Russian computer installation in Kiev. In order to show the ingenuity of the Soviet-made machine, he was asked his birth date so that the system could tell him which day of the week that was.

Having told them his birthday (it's April 3, 1925 in case you wish to put him on your birthday card), he responded by saying, "THAT WAS A FRIDAY."

"That is quite right. How wonderful," replied Benn. "But how do you know it was a Friday," asked a serious Russian scientist.

"Because I remember being terribly excited on the Thursday," he replied. But apparently the joke got lost in translation and his Russian hosts were not amused.

Before engaging in a brief online dialogue with the 2880 to officially inaugurate the system, Benn also told the tale of when the Queen initiated the STD telephone system.

The idea was that she would dial the number of the Lord Mayor of Bristol. But as she approached the telephone, she was heard to mutter: "I have forgotten the number."

Off-stage, a forthright but honest engineer was heard to say "Don't worry too. Whatever number you dial you'll get the Lord Mayor."

Breakthrough with micro data highway system

A BREAKTHROUGH in high-speed communication between minicomputers has been achieved by the UK-based Cambridge Consultants, subsidiary of Arthur D. Little.

Working in conjunction with the Admiralty Surface Weapons Establishment, Cambridge Consultants has developed a high-speed, high-integrity serial highway which enables information to be shared between up to 127 minicomputers.

The application emphasises once again the versatility and power of the AMD 2901 4-bit

bit-slice bipolar microprocessor.

Widely used as the basis of processors designed to emulate the instruction sets of earlier machines, two AMD 2901s are used in the highway as the driver for a specially designed minicomputer front-end processor. Its use enables minis to communicate at speeds in excess of one Megabit per second.

A microprogram held in bipolar PROM was developed for the front-end on a Digital Equipment PDP-11 mini. A cross-compiler was designed for this purpose, which is based on a proprietary Cambridge Consult-

ants skeleton compiler.

Versions are available for several different minicomputers, and ASWE has agreed that Cambridge Consultants may market the system commercially.

Among the markets currently being considered are distributed processing, using already installed minicomputers, and message switching, where high integrity is required. The current range of machines for which interfaces exist are the Ferranti Argus 700S and E, the GEC Lueus, the Konserg, and the Digital Equipment PDP-11.

Shadows of the future

From page 4

uncomfortable circumstances, our race will have diminished with the diminishing call on their energies, and by the time that the self-repairing and reproducing machines arise, all but a few of the rare inventors, calculators, and speculators will have become pale, pulpy, and erebrous from fatty or other degeneration, and behold around them a scanty hydrocephalous offspring.

"As to the breed of the ingenious and intellectual, their nervous systems will at last have been overworked in following the molecular revelations of the immensely more powerful unconscious race, and they will naturally, as the less energetic combinations of movement,

subside like the flame of a candle in the sunlight.

"Thus the feeble race, whose corporal adjustments happened to be accompanied with it, unattractive consciousness which imagined itself moving the mover, will have vanished, as all less adapted existences do before the fittest, i.e. the existence composed of incorporating new groups in harmonious relation. Who — if our consciousness is, as I have been given to understand, a mere stumbling of our organisms on their way to unconscious perfection — who shall say that those fittest existences will not be found along the track of what we call inorganic combinations, which will carry on the most elaborate processes as mutely and painlessly as we are now told

that the minerals are metamorphosing themselves continually in the dark laboratory of the earth's crust?"

"Thus this planet may be filled with beings who will be blind and deaf as the inmost rock, yet will execute changes as delicate and complicated as those of human language and all the intricate web of what we call its effects, without sensitive impulses; there may be, let us say, mute orations, mute rhapsodies, mute discussions, and no consciousness there even to enjoy the silence."

"Abundant!" grumbled Frost, as vehement as ever.

"Impressions of Theophrastus Such, by George Eliot, published 1878 by Bernhard Tauchnitz, Leipzig.

Liveware Saga

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Getting computers on the side of the citizen

Attending the Strasbourg conference was **KENNETH WARREN** (right), Conservative MP for Hastings, who is a member of the committee on science and technology of the parliamentary assembly of the Council of Europe. Here, reporting for Computer Weekly, he gives his impressions of the conference.



THE Council of Europe has made a bid for the leadership role at the centre of Europe's new parliamentary data processing systems. At the Palais d'Europe, Strasbourg, 120 MPs and computer experts from the council's 20 member parliaments met to examine progress and define objectives.

A strong UK team included the leader of the British delegation to the council, Labour MP Tom Urwin; Lord Darling, head of the UK Parliament's DP committee; Tony MP Ian Lloyd; and Ron Brown, MP, a former chairman of a Council of Europe sub-committee on DP.

Missing from the sumptuous conference facilities was any sign of industry. Here was Europe's first definition of systems suitable for parliamentary DP, networks between parliaments and calls for standardisation. Yet not a soft sell could be heard above the din of Stras-

bourg's nesting storks.

For seven years the council has been reviewing DP hardware and software requirements and progress in the member parliaments. A specialist sub-committee of the council chaired currently by Swedish MP, Lennart Pettersson, constructed the format of the "Round Table on the use of Data Processing for Parliamentary Work."

The committee had examined on-site the work of the parliamentary establishments in Rome, London, Bonn, Brussels, Paris and Stockholm. It was considered the time was ripe to bring together the national strands of interest and experience in formulating a European policy.

More work, of course, remains. If anything, this was only a formal start for a uniform policy across a European parliamentary system representing

250 million people. The concept of a standard system is in advance of US thinking — the rest of the world is not even in the race. This made the absence of the industrial interests even more extraordinary.

Scrutiny of the papers presented by experts showed that people had come to Strasbourg not to ask how to do the job but how to get the job done. Most citizens of Europe feel our parliamentary institutions move at a snail's pace. Here was a dramatic and refreshing answer.

Discussion ranged beyond

systems into the concern of a citizen for privacy. Ranged against this was the citizen's equal need for information. On the one hand, the citizen does not want the computer to act as a multi-headed probe into his private life.

On the other hand, is the growing awareness of the citizen that governments keep secret data on which they base policy, information amassed at the expense of the taxpayer's pocket. Should not the citizen have access to government databases?

Britain's Prestel viewpoint service, was discussed as a higher level of data sharing, allowing remote, intelligent access showing that "standard" specifications must not be so rigid that they cannot accommodate new views and new hardware on a building block basis.

The question of snail support for parliamentary DP led to the question of the way in which equipment should be available and how it should be operated.

Sitting at the Round Table in Strasbourg were men and women who had accepted DP during the course of their jobs as a tool of their trade. None ap-

peared to have spent all their lives in DP. In the Italian parliament, computer projects were launched in 1969, while the many had started a year earlier. The UK had taken until 1970 to approve the use of computers, but Belgium and the Netherlands are still in the "talk" phase.

It was clear throughout the conference that delegates were already aware of the vast opportunities which new computer based business systems were going to open up.

Whereas the electronic voting system of Italy gives a last result to a voting question, British MPs would probably be reluctant to relinquish the voting lobby system because of the invaluable opportunities this method gives them to meet each other and transact political business.

The good news from Strasbourg was that Europe has hundreds of data networks. The bad news was that nobody before had tried to put them together as a coherent access lattice.

At the conference, Alex Tomberg revealed, as vice-chairman of the European Association of Scientific Dissemination Centres, just how the centres were

scattered round Europe like formed spiders. London, Paris, Rome, Bonn, Strasbourg, all had "on-line" with more networks than the other. What was needed were simple, efficient frontiers links between the legislatures of Bonn, London and Madrid while crossing the Atlantic to do and probably losing privacy.

This was the end of the beginning in Strasbourg. What function for the parliament could serve every layer of government, county and borough? The government tier below, the constituency through council, Hastings wants to find out a procedure for development, expenditure, budget to date on such issues who is on the relevant committee then the systems director at Strasbourg should bring data to the council at the beginning before 1984.

It's got to be before the George Orwell set that deadline of our citizens. Since he wrote the book, things have changed. Now I see computer leaving "Big Brother" and moving to the side of the citizen — as long as it's moving.

OP SPOT

Government must take the lead

"ALL of us employed in the computer industry should keep abreast of all developments and proposed new technology. Everyone should contribute something towards helping the industry over its present difficulties."

So writes Andy Foers, a senior operator with British Aerospace at Kingston-Upon-Thames in Surrey, and a regular contributor to Op Spot.

Prompted by a meeting on the future impact of computing and related technologies, staged by the British chapter of the ACM — the American equivalent of the BCS — Foers puts forward some of his views on the state of the UK computer industry.

He criticises the Government for failing to give stronger directives and calls for more direct investment in computing. Says Foers, "It should be the Government that shoulders the responsibility by giving the lead to orderly, planned techno-

logical development — bearing in mind international developments."

Commenting on the proposed information technology commission (CW, April 20) he says, "I cannot agree that such a body should not be bureaucratic. I would suggest that the new commission should have substantial Government backing and, in fact, be given certain statutory powers to carry out its policies."

In order to save a lot of time, money and effort, more communication should take place between manufacturers and users, says Foers.

"Too little liaison and co-operation between users and the major manufacturers means an inefficient use of resources. Many basic problems, particularly in the fields of operating system, language and communications, could be solved far more quickly with a greater interchange of information."



Foers... government should have a far greater influence on technological development in the UK.

He outlines with suggestions for the planning and co-ordination within the UK of the technology necessary for the computer industry.

Firstly, the Government must have a far greater influence on technological development in the UK. To do this it must:

- 1) Form a commission and give it the necessary powers to control development and co-ordinate policies.
- 2) Provide more direct investment.
- 3) Set up a computer industry training board.

Secondly, manufacturers should co-operate more with users. They should also:

- 1) Arrange less restrictive sales contracts in return for product testing and reporting.
- 2) Make basic technical information more readily available to people within the industry.
- 3) As a means of educating the

HINT OF THE WEEK

Economising on printout and control statements

THE IBM OS environment is the subject of two hints sent by Eric Murphy, who is a member of the operations support team at the Manchester site of Barclays Bank.

The first is in response to a previous Op Spot hint which discussed modifying the OS pseudowriter, SCRAPIT, in order to erase unwanted output (CW, May 18).

He says, "I feel that modifying Scrapit is a very dangerous procedure because it is all too easy to overlook a job for which output is actually required, or to forget to remodify SCRAPIT."

"The correct procedure is to reset the output class of the un-

wanted printout to Z. This may appear to be laborious, but can save the extra work and embarrassment caused by re-running jobs for 'lost' output."

His second hint is a "useful dodge" which may be applied when using the IBM utility IEBPTCH to print one member of SYSLIBCLIB.

He says, "To save coding three control statements, include the name of the MEMBER concerned in the SYSUT1 DD statement and use one control card with PUNCH on it. In addition, ensure that SYST2 points to an output writer class."

He gives the following example:

```
//PRINT JOB 1,CLASS=B
//SI EXEC PGM=IEBPTCH
//SYSPRINT DD SYSOUT=A
//SYSUT1 DD DSN=SYSLIBCLIB(MEMBA),DISP=SHR
//SYSIN DD *
PUNCH
/*
```

R-range Facts

Hardware

R100	8 terminal data entry and distributed data processing system
R300	20 terminal data entry and distributed data processing system
R400	48 terminal data entry and distributed data processing system
R550	30 terminal mixed media data entry system
R830	8 micro terminal distributed data processing system
R850	24 micro terminal distributed data processing system

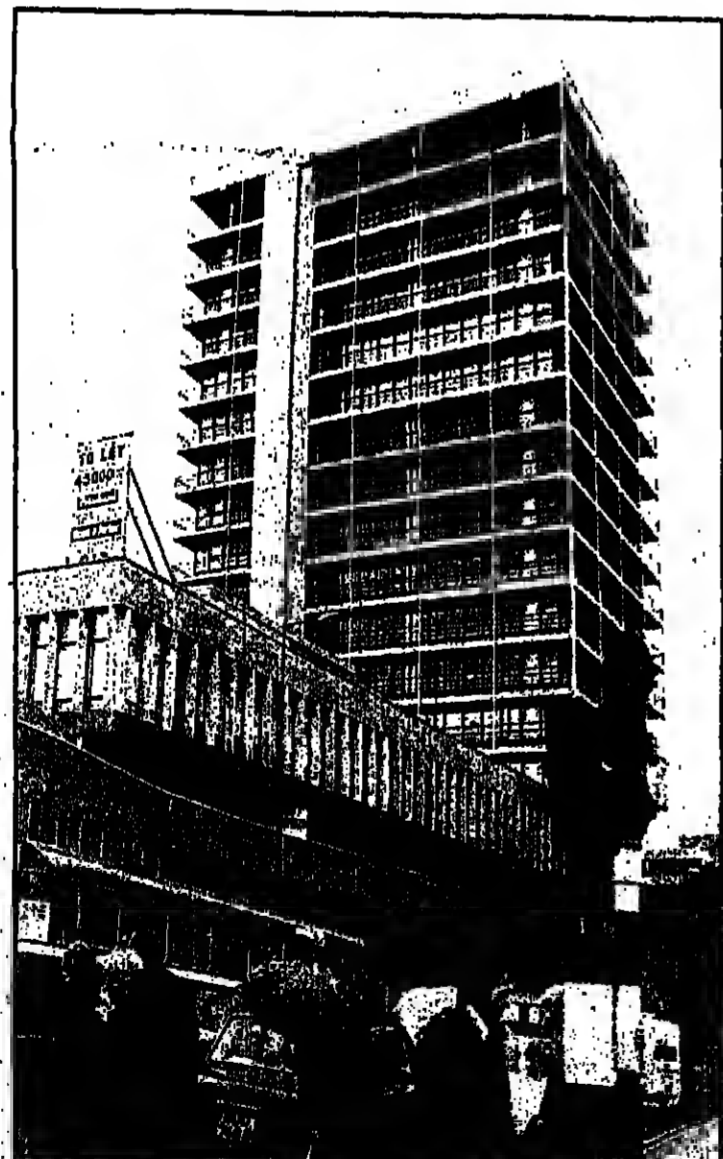
Software

	R100	R300	R400	R550	R830	R850
Multi-tasking Operating System	•	•	•	•	•	•
Virtual Memory	•	•	•	•	•	•
Virtual Terminal Operation	•	•	•	•	•	•
COBOL-like Application Language	•	•	•	•	•	•
Formal Language	•	•	•	•	•	•
Interactive Program Development	•	•	•	•	•	•
Test Editing	•	•	•	•	•	•
Systems Log	•	•	•	•	•	•
Operator Statistics	•	•	•	•	•	•
Re-entrant Code	•	•	•	•	•	•
Stack Processing	•	•	•	•	•	•
Independence of Data & Code	•	•	•	•	•	•
Structured Data Sets	•	•	•	•	•	•
Multi-level Indices	•	•	•	•	•	•
Multi-level System Security	•	•	•	•	•	•
Command Sequence	•	•	•	•	•	•
Data Entry Software	•	•	•	•	•	•
Distributed Data Processing Software	•	•	•	•	•	•
Dynamic Disk Management	•	•	•	•	•	•
Seek Optimisation	•	•	•	•	•	•
Full Range of Utilities	•	•	•	•	•	•

Data Communications

Burroughs TC 3500	•	•	•	•	•	•
Burroughs TD 830	•	•	•	•	•	•
IBM 2780/3780/3741	•	•	•	•	•	•
IBM 3270	•	•	•	•	•	•
HASPRUE	•	•	•	•	•	•
SDLC	•	•	•	•	•	•
ICL 7020	•	•	•	•	•	•
ICL 7502/3	•	•	•	•	•	•
ICL 7181	•	•	•	•	•	•
Redifon Synchronous	•	•	•	•	•	•
Redifon Asynchronous	•	•	•	•	•	•
Univac 1004	•	•	•	•	•	•

Yesterday's branch office



Today's



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Silent 700

The 745 Portable Data Terminal

Better terms at British Aerospace

OPERATORS at British Aerospace in Preston have been awarded improved terms of employment following negotiations between APEX, their union, and the company.

The new terms are worth between £5 and £8 per week more for each of the 35 operators, and APEX North-West area organiser John Wall described them as a "very significant improvement over previous conditions and payments."

The terms are effective from May 3, and the main means of improvement are:

Firstly, the operators now get time and a quarter for stag-

gering their lunch breaks, which have been extended to 45 minutes.

Secondly, all calculations for holiday and sick pay are now based on a 44-hour week, rather than the 38 hours actually worked. Operators had said that their earnings dropped when they were off work, due to losses in shift and overtime pay.

Thirdly, overtime is now worked by mutual consent, rather than on a compulsory basis.

Finally, the company has agreed to pay 30p for each shift worked when no canteen facilities are available.

DP's 'poor relations'

MANY operators are tired of being treated as the poor relations of the computer industry — that message is clear from the staff who have contacted me over the past few weeks.

It is in this context that Mr Patterson, a senior operator from London writes to Op Spot. He gives two examples of his experience in the matter.

Patterson says that he contacted a well-known bureau in an attempt to obtain literature

on some new operating systems. As soon as he mentioned that he is a senior operator the person at the bureau completely lost interest in the conversation. Since then he has heard nothing further about the matter.

On training, he says that he is not sent on any courses and is at present trying to rectify this situation. He believes that the attitude of operations and DP managers towards operator training is extremely detrimental to operations as a whole.

Practical and theoretical

WHY study computer operations? The answer is that in the future more new jobs will be available in the area of computer operations than in the other functional areas — systems design and programming, according to a book published by Science Research Associates and called Computer Operations Procedures and Management. Comprehensive, and quite

readable, the text relates to both the practical and theoretical matters of operations. To aid study, each chapter is preceded by a series of questions, includes review questions and is followed by a glossary of terms.

Computer Operations Procedures and Management, 478pp. Global Book Resources Ltd, 109 Great Russell Street, London WC1N 6BZ.

Opcomm wants your opinions

OPINIONS on current projects are sought by Opcomm, which is carrying out a study on operator training and is also looking into the effect of shift work (Op Spot, April 27).

All communication on these matters should be directed to Mike Rees, Flat 1, 1 Broadway Mansions, Broadway, Earlsdon, Coventry CV5 6NR, West Midlands.

Operators often complain that nobody listens to their point of view. Well, Op Spot is listening and Bernard Allen would like to hear your opinions and ideas on all matters relating to computer operations. Your letters should be sent to Op Spot, Computer Weekly, Dorset House, Stamford Street, London SE1 8JL. Telephone calls are equally welcome and Bernard can be contacted directly on 01-261 8035.

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Basic human right of free flow of international data

WHILE many governments are hurrying to adopt positions on the issue of transborder data flows, the United States is to continue its go-slow approach to the matter, a White House official has announced. "The Carter Administration does not see an economic war ensuing if Europe passes laws restricting transborder data flows," said Richard Neustadt, a member of the White House Domestic

Policy Staff. Speaking at a meeting of information policy officials in Washington, convened by the Data Processing Management Association, Neustadt said the data flow dilemma involved philosophical as well as economic implications. "This Administration feels that the free flow of information is desirable as a basic human right," he added. "However, it is becoming harder and harder to sustain that philosophy."

Art Bushkin, a staff member in charge of information policy at the new National Telecommunications and Information Administration, said NTIA was in the process of studying the economic implications of the transborder matter. Initial study

results indicated that the macro-economic impact on the US from data flow constraints imposed by other countries "would be minimal, or less than one-hundredth of one per cent of the gross national product."

According to the NTIA spokesman, the key economic question was how much American information economy flowed out of the country in the form of exports. "It turns out that it is a very small amount," Bushkin said. "So trade horrors set up by other countries would have little impact on the US."

Bushkin admitted, however, that the internal structure of multi-national corporations "would be affected" by such constraints. Both Bushkin and Neustadt

emphasised that since the Administration has only scratched the surface of the issue, much more study will be required, and will be furthering the national policy is adopted. "We will be activists in this area," Neustadt pledged.

Currently being drafted by the White House, in conjunction with NTIA, the Administration's privacy position is expected to be tougher on the public sector than on the private sector. "The Administration's philosophy favours marketplace regulation of the private sector," Neustadt stated. "We want to exercise minimum government control over private industry. On the other hand, the public sector requires a different approach."

Neustadt claimed the Carter



RICHARD NEUSTADT... "Harder and harder to sustain that philosophy."

Administration was now well on the way towards creating a community involved in information policy.

Neustadt expressed confidence that the people and governing bodies necessary to develop national information policy were now in place.

Fujitsu-Siemens deal to test strength of IBM

THE widely-publicised association of Japan's Fujitsu and Germany's Siemens may pose more of a threat to IBM than was first anticipated, according to

various American sources. There are also indications that the agreement between Fujitsu and Siemens may serve as a model for other co-operative

ventures among IBM's competitors and the leading computer manufacturers of Europe.

According to Charles P. Lecht, president of New York's Advanced Computer Techniques, IBM holds nearly 60% of the German market, while Siemens has about 20%. The rest of the German computer base is held by Univac, Honeywell and numerous small computer manufacturers such as Germany's fast-growing Nixdorf.

As Siemens begins to market the M-180/3 and M-200, as well as other IBM-compatible systems, the balance of market control could well slip away from IBM. And, with nearly all mainframes meeting or nearly meeting IBM standards, companies selling incompatible mainframes could suffer serious erosion of their markets.

The Fujitsu deal alone will not enable Siemens to match IBM across the full range of the 370 and 303X lines, but, according to

Lecht: "You can be sure Siemens will conclude a deal with Amdahl. Between Fujitsu's 180/3 and 200 is a five MIPS (millions of instructions per second) gap, which can be filled by a version of the Amdahl V-6."

"If you consider the availability of smaller IBM-compatible processors, such as those offered by Magnusson, IBM's product range is covered from the 115 to the 3033 by competitive gear," he said.

The Fujitsu-Siemens pact has been outlined by P. Kobashi, Fujitsu's president. The proposed agreement includes Fujitsu's sale of M-180 and M-200 mainframes to Siemens, accompanied by unspecified technical support. The agreement is, reportedly, the conclusion of five years of negotiations.

In return, the Japanese will market Siemens laser printers, said to be the most advanced in the world. Sources indicate that an agreement by the Japanese to

buy small systems, perhaps from Nixdorf will also be signed so that the trade balance between Germany and Japan is not suddenly tipped by the expected shipments of millions of dollars worth of Japanese mainframes to Germany.

Should Siemens offer a full line of products, similar to IBM, German government and private buyers will be able to retain their operating procedures while buying systems from a German-owned company. According to Lecht, nearly all mainframes now being sold in Germany which are in the 370/158 class and above are the product of American or US-owned companies.

Lecht believes there may be some difficulties for IBM users in Germany who plan to switch vendors. The Fujitsu operating system software differs from IBM's and it is believed that Siemens will also offer their own software. Only Amdahl machines, of those likely to be

LETTER FROM AMERICA

By Hesh Wiener

sold against IBM's own, enable users to run standard IBM programs without conversion.

Other EEC nations may adopt similar strategies, motivated by nationalism and the rising level of technological competence across Europe. France could well offer a range of mainframes beyond those now being built by Bull, and there are rumours in the US that talks between Japanese and French mainframe makers are under way.

There is a story making the rounds in New York that Philips and Univac are working on some kind of mainframe marketing arrangement, presumably including production and/or sale of the IBM-compatible Univac range in the Netherlands.

Cary defends sales to South Africa



Dr HOWARD SCHOMER... Led the churchmen in their protests.

THE question if IBM computer sales to governments that may use the machines for repressive purposes were once again raised at the annual general meeting of the company (CW, May 4).

IBM's adversary in this dispute, as in the past, is the National Council of Churches of Christ, and its associates, America's largest Protestant organisation.

Led by Dr Howard Schomer of the United Church of Christ and backed by several thousand proxies, the churchmen alleged that IBM's computers were being used improperly and asked the corporation to investigate various allegations and to make the results of the study available to all interested parties.

IBM's chairman, Frank Cary, reiterated his statement, made at last year's meeting, that "IBM would not bid any business where we believe our products are going to be used for repressive purposes."

Shareholders at the meeting pointed out that IBM was continuing its support of systems used by the South African police and military, which Cary defended as an action within the guidelines set up by the US State Department.

Asked by Dr Schomer whether IBM had ever refused to sell a computer because of possible human rights violations, Cary said the company had, but would not provide details of that refusal.

At a previous meeting between church representatives and IBM executives, Cary defended computer sales to South Africa, saying that the US government was not cutting off the flow of computers to South Africa because of the way the machines were being used but because the refusal to supply

material to the regime in general was a way to put pressure on the government there.

Cary also said that accusations in the press about IBM's sale of computers to the police and military of Argentina, Brazil, Chile and Uruguay were not accurate, but he did not answer general questions about the company's installations in those regions. IBM denied reports that described systems allegedly being rented to the intelligence arm of the Argentine navy for use in police activities.

Representatives of the church groups, however, are confident that their intelligence is accurate. It is believed that the religious leaders have in their possession an affidavit from an Argentine who saw the actual systems and investigated the facts behind how they reached the Argentine navy.

While the church resolution was defeated, there were six million abstentions.

Story on Honeywell is criticised by newsletter

AMERICA's computer industry has several small newsletters devoted to specialised interests. One of the fastest-growing is Computer Marketing Newsletter, which covers the industry from the viewpoint of a sales

expansion. During the past months the report has published the sales compensation plans of Prime, Data General, Logical Machine Corp and other manufacturing firms.

And its May issue took Business Week to task for a cover story critical of Honeywell.

The defence of Honeywell specifically criticised a published story for its treatment of the 66/85 cancellation, claiming that a high-end system was, in fact, planned for 1979 and would be announced when Honeywell was sure it had a good product. Business Week's editors felt the Multics system should be marketed more

aggressively, while CMN called the time sharing system the "King Kong" of such software and a diversion of marketing energy because it serves relatively new users' needs.

In an industry replete with the ghosts of GE, RCA and Xerox computer efforts, Honeywell's slim profits just might be a sign of health, the newsletter says, and not a sign of weakness. The publication does not, however, make any predictions about Honeywell's future.

Other items in the issue included a report that CDC had "thrown in the towel" on pushing their Cyber 18 line as a general purpose product. The source is apparently someone who sat in on Control Data's Market planning meetings, which are supposed to be confidential.

Computer Marketing Newsletter is a monthly publication, and has just completed its first year.

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Transfer of funds controversy

WITH full knowledge that they were rushing headlong into a growing controversy, both the US Federal Reserve Board and the US Federal Deposit Insurance Corp. have adopted regulations which allow their member institutions to provide customers with automatic fund transfers from their deposit accounts to current accounts.

The separate, but similar, moves will allow the Fed's 5,700 member banks and FDIC's 9,000 commercial and mutual savings banks to offer customers the option of automatic funds movement from their interest-bearing savings accounts into their current accounts to avoid overdrafts.

This facility, in effect, provides for payment of interest on current accounts, a practice prohibited by federal law. The way in which it is being done, however, may fall within the legal framework, but the US League of Savings Associations plans to file suits against both organisations. It views the new rules as a competitive threat to the survival of its members.

There is more to NCC'78 than meets the casual eye

NOTHING is what it seems to be at Disneyland. Trees are made of wire and concrete; 360° panoramic films make an audience sway, roared to an unnerving floor, with the photographed notion of a fire engine racing crazy through the streets of Washington; and the Mark Twain paddle steamer runs on underwater rails.

Disneyland is synonymous with Anaheim, and, basking in the Southern California sun, Anaheim is the home of the 1978 National Computer Conference.

At first sight, the NCC is simply the world's biggest annual showcase for the offerings of the US computer industry, with scores of major new products held back or brought forward for announcement at the show. With 1,382 display booths housing 330 companies, the display space is sold out.

With minis and micros, office computers, word processors, fast printers, slow printers, terminals, disc drives, tape units, bubble memories

and IBM, NCC promises to be a huge exhibition. But NCC is more than an exhibition.

Most conference organisers would be more than satisfied with a four-day event which would bring in some 40,000 people from all over the world and attracting several hundred of them to many of the 100 sessions.

TIM PALMER previews the 1978 National Computer Conference to be held at Anaheim, US.

These sessions will include presentations by several of Japan's leading specialists, and should shed some light on fascinating new machines like the formidable Fujitsu M-200, which offers up to five times the power of the IBM 3033, and Hitachi's M-210, claimed to be even more powerful, and due to be added shortly, to the Intel catalogue as the AS/7.

Where IFIP frequently reaches for the lofty heights of the academe, with digital dreamers stepping down but

Impact of computers and society. People who have suffered from a surfeit of academic ple in the sky will welcome the words of Dr Leonard Liu, co-chairman of the technical and professional programme.

"As part of our emphasis on the practical and the useful," he says, "it is imperative that we hear more from those who use computer systems."

Not that the higher reaches of computing science are to be ignored altogether: far from it,

Alongside such practical issues as electronic funds transfer and office automation, more esoteric topics such as artificial intelligence and simulation will be debated.

But NCC is more than a conference and an exhibition. Last year in Dallas, a tentative approach was made to provide an inkling into what the budding home and personal computer market was all about.

The Personal Computing Festival at NCC, enhanced by a competition featuring micro processor systems and applications, is sure of a sell out success and over 100 organisations have looked spare to promote their wares in anticipation of the hordes of hobbyists anxious to part with a roll or two of greenbacks in exchange for the latest teletype-compatible interface or Univac-1108-on-a-chip.

Even the Personal Computing Festival is more than a seems, as 30 conference sessions will be devoted to the theory and practice of the art.

Keynote speaker at symposium



Richard M. Harden

A ONE-DAY technical symposium on the theme "Tools improved computing in the 70s" will be held at the US National Bureau of Standards in Gaithersburg, Maryland on 15. Richard Harden, President of the special assistant for information management, will give the keynote address "Sharing Information for decision-making in the 1980s".

Applauding Harden's speech will be one other guest speaker, on the state of the President's project to reorganise government. Dr. Thevenaz will be taken up by a number of parallel sessions, covering such issues as super computer, software engineering, programming languages, architecture management issues, and applications tools.

The symposium is being organised jointly by the Washington chapter of the Association for Computing Machinery and the National Bureau of Standards.

CDC sued by shareholder

A LAW suit seeking payment of \$1.7 million to Control Data Corp. by some of its own executives involved in the transfer of money to bribe overseas officials (CW, May 11) has been filed by Arthur Abbey, CDC shareholder with 25 shares. The defendants include CDC chairman, William R. Kistner, executive vice-president, Robert Schmitt.

Abbey has also asked that defendants be made to pay benefits they have received, such as stock options.

Solar mini based system

MANUFACTURE of the first Solar 10/40 minicomputer by Calcomp has begun in California. The machines, built under licence from the French company, are to be incorporated in a new multi-terminal system, the 10/40. It will be the 32K word mini with a megabyte on disc and a paper tape workstation with integral picture processor and two displays, one for alphanumeric and the other for graphic use.

More into Europe

HAVING already sold between 100 and 200 Solar 10/40 minicomputers in Europe, Northern Software Consultants has set up a European subsidiary and is beginning an office in Cologne. It will market NCC's "above all standard" accounting package, which can be offered in German, Dutch, French and English versions.

COGARVIEW

Why emulation will not spare the need for conversion

TYPICALLY, in a recent user survey, all the respondents labelled their operating systems either "good", "very good" or "fairly good". Yet when they were quizzed more closely, the same users — 70 per cent of whom had opted for "good" to describe their operating systems — unleashed a veritable barrage of complaints. The systems were too slow, they used too much core, they had too few partitions, they were weak on disc allocation, they were inflexible, their file security was faulty.

I have seen quite a few similar surveys, with an identically sudden turnabout by users upon follow-up in-depth questioning, over the years.

Are computer users intimidated then? Or are they fickle perhaps? The conclusion rather is that a good operating system is one with the faults of which you can live, whereas a bad operating system is one that doesn't work at all. Small wonder none of the users in the above referred-to survey labelled their systems "bad". No doubt they would have long since been returned to the manufacturer.

The fact is, as any honest de-

signer will admit, that operating systems are a black art. Maybe one in four comes close to achieving all that is claimed of them; the rest are more or less close approximations to what is needed, often eked out by user modifications because it is easier and probably cheaper to work on the aberrant software yourself — even at the price of introducing 10 new problems for every one put right — than to ask the manufacturer to do it for you.

Operating systems are, in fact, probably the weakest part of any computer system, and it is amazing to what extent users have become tolerant of software faults which, if they had a hardware equivalent, would send them raving mad and keep manufacturer's maintenance engineers in the field 24 hours a day.

In some cases, of course, the reason for this bovine patience is simple self-interest on the part of users' DPMs; through tinkering with the operating software to debug the debuggers and introduce individual quirks people cement their jobs, increase staff and influence vis-à-vis their employer.

It is thus a fact that IBM's tardiness with a replacement machine for the 108 created a general shortage of advanced programmers, while the announcement of the 3033 instantly foreshadowed a surfeit in this respect.

But if operating systems in general are a black art, emulation must be blacker still. The only reason I can imagine why users of first ICL 2900 big machines and now ICL Honeywell Level 64 and later V4/5 systems are prepared to accept emulation as an integral part of their upgrade package is sheer relief that a compatible

than to any inherent qualities of the conversion software.

The problem is that emulation seems delightfully simple — especially when presented by glib salesmen to glib, non-technical management fearful of the cost of re-programming and wondering whether they made an awful mistake when they opted for 1000 or System 4 or Iris or Univac 7000 or Level 64 in the first place.

Even software men can become enthusiastic about emulation — at first. It all seems so easy until you get to that last 10 per cent where somehow nothing seems to go right. What

completely uses up the instruction set when he designs a machine, and disallows all attempts at tinkering (East Germany's Robotron is one manufacturer treading this path) some programmer is eventually going to work out some short-cuts and stick flags into his program to counter any new obstructions his tinkering may have caused.

And as often as not such tinkering goes on without any documentation, and sometimes without leaving any path back to the original software. If things begin to go badly wrong.

No emulation system is going to be able to cope with these individual idiosyncracies, and it is one of those little paradoxes that if an emulation system is not 100 per cent effective, then it is scarcely effective at all.

But what's the alternative — a contribution to the reprogramming costs of every single user? As Siemens discovered, that can work out very expensive indeed; maybe £250,000 each time, or three times the original cost of the machine.

The inability to achieve full emulation is one disadvantage, and the time it takes to emulate is another, albeit the advent of microprocessors may offer some relief in the latter respect by speeding up things. But emulation is a slow process. It must top at least 10 per cent off processing speed even when working at its best, a loss that must either

be accepted by the hapless user or compensated for in excess computer power at excess cost.

That may not seem a very considerable problem in the early stages of an upgrade — when spare capacity is almost bound to be lying around — but when the spare capacity gets used up quicker than expected, it could be a headache.

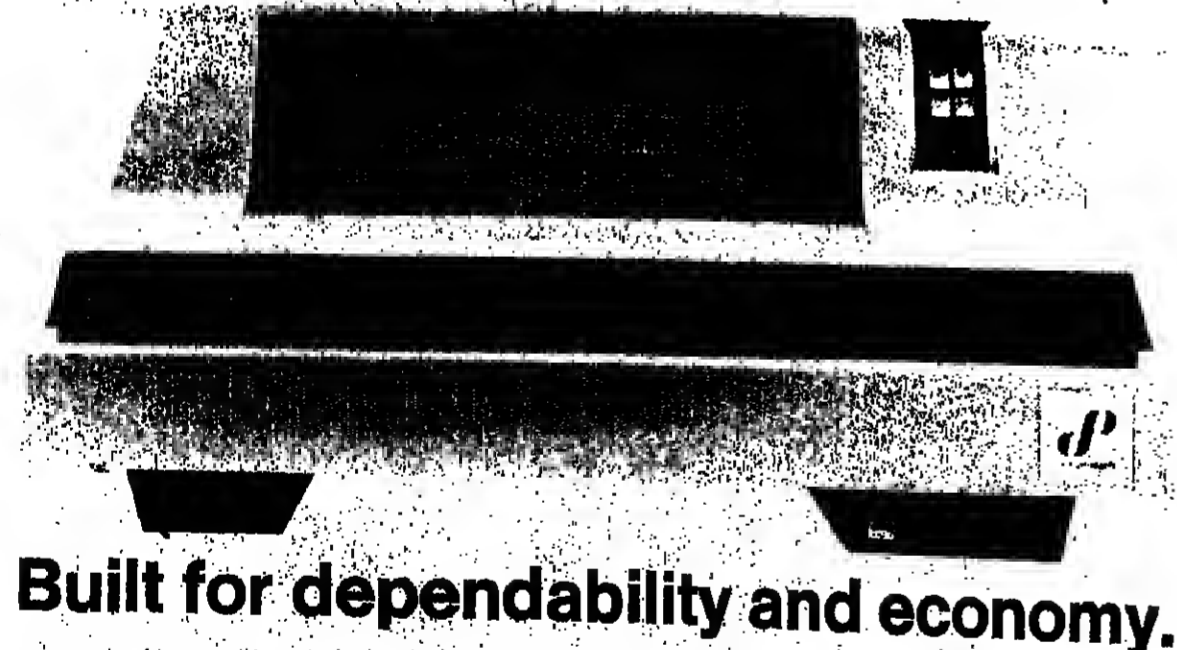
If we have to accept emulation as a commercial necessity, let's be open about it. Let us admit that it is a compromise, a hybrid, and that compromises never work as well as the real thing and that hybrids usually produce unexpected problems.

Above all, let us not pretend that emulation is some kind of Tiger Balm — good for curing everything from lumbago to lung cancer. It is not a tremendous new invention of the '70s that has swept away all the old problems of upgrading from one machine to an incompatible other.

It is a technique that has been known for almost as long as computing has been around, and in the past, has always been rightly regarded with considerable caution — a last resort when the imagination fails to come up with a real solution.

And every salesman who has ever told a customer that emulation will spare him the need to do any reprogramming should be made to kneel and eat his own indigestible words.

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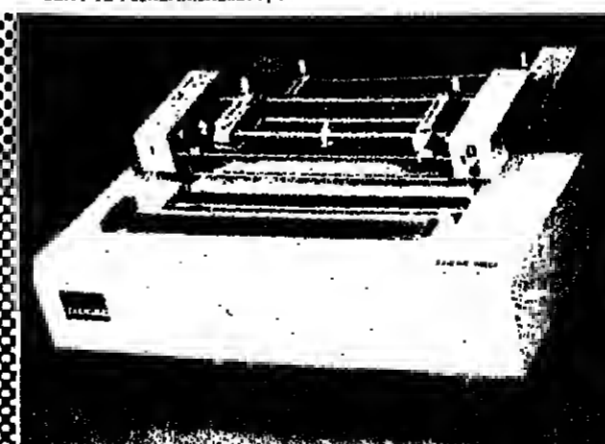
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Lecht, the man in a big glass-house, aims his brickbats in all directions

YOU have no doubt heard about people who live in glass-houses. Well, Charles P. Lecht is one man who does not heed that old warning. Sitting cross-legged on the floor of his glass-domed, glass-walled New York City apartment, 250 feet above the busy streets, Lecht takes aim at every major American institu-

tion involved with the computer business, including the United States government. "This government has been tremendously inactive in trying to straighten out technology during the last 10 years," he says at the apartment he keeps a few blocks away from his Madison Avenue office. The apartment is

a glass-house with furnishings that include a computer system. "I don't see that the US government has a master plan for protecting its technology," he continues. "But one thing I do see is insurmountable data that shows an erosion of US technological leadership worldwide — not caused by chicanery in other

countries but by a lack of planning within our own." Lecht criticises computer users for being pawns of the more powerful manufacturers, in convincing the country that technology is a national resource, and the Carter Administration for failing to for-

At 45, the wiry and frenetic Charles P. Lecht (known in the US computer business as Charley) has become one of America's most outspoken critics of the industry. And his best-selling book, *The Waves of Change*, has been followed up by another, entitled *Tsunami*. In it, Lecht (right) warns his country of "an emerging undertow which may siphon US technology offshore, only to return one day to swamp and neutralise the position of technological leadership America now holds."



mulate a national information policy.

"But you must understand," Lecht adds, "that I'm arguing for and not against this industry. I've mellowed a lot in the last few years, so I realised that things are imperfect everywhere else, too."

It is difficult to imagine Lecht mellowing. The 45-year-old philosopher is one of America's most outspoken — and until recently, least-known — critics of the computer industry. His voice has been heard in the circles of those who round the business, for Lecht is someone who has earned the respect of his colleagues by rising through the ranks of the industry.

Lecht is founder, president and chairman of the board of Advanced Computer Techniques Corp. Over the past 17 years, he has built ACT from a one-man software consultancy into a 400-person international service complex. The company, with headquarters in New York City, derives over half its revenues, which last year reached \$16 million, from operations in Europe, Canada and the Middle East.

By Becky Barna

Lecht's extensive travels have taught him, he says, that "in comprehend developments at home, we are compelled to look abroad for the fullest possible explanations." He hopes to detail those explanations he has gleaned in his forthcoming book, *Tsunami*.

Boistered by the success of his most recent best-seller (among computer people), *The Waves of Change*, Lecht is enthusiastic about expanding his technological analysis of the US industry into one that encompasses the world computer community. But he is less enthusiastic than interested in what he sees happening in the international scene.

As he warns America in *Tsunami*, there is "an emerging undertow which may siphon US technology offshore, only to return one day to swamp and neutralise the position of technological leadership America now holds."

Lecht expresses concern that the US is losing its lead in technology. As he sees it, the American industry is the harrier, the slow but determined tortoise of the outside world is, as usual, being under-estimated.

According to Lecht's theory, the determining factor in world leadership is "the role of governments in guiding and nurturing their computer industries." At present, Lecht claims, the US government is trailing others in that respect.

While US manufacturers abhor the thought of government intervention in their business, Lecht contends it is that very

intervention by other governments in their high technology industries "that supports them and accelerates their rate of improvement."

He says: "This country has been afraid to address the issue of technology as a national resource. Japan, however, has not been afraid at all. And we (Americans) get angry with them because they are having such success."

"Indeed, the Japanese government has been able to co-ordinate its national policy of support for its computer industry so well that, by comparison, our government seems antagonistic to our own DP industry."

"I do not think it is planned, however. You would dignify what the US government is doing by calling it a plan. What it is doing is unplanned, and that is the problem."

"Some three dozen countries have a technology-guiding body that establishes information plans and policies. But not this country." Although there have been recent efforts to establish such a body in America, he calls the end result "a sham."

Lecht is referring to President Carter's creation of the new National Telecommunications and Information Administration with the Commerce Department. "NTIA is not a central force," says Lecht. "Every other federal agency wanted a piece of the pie — and they got it. That defeats the purpose of a unified body."

Lecht considers the move of the telecommunications office from the White House to the Commerce department a demerit. "At least in the Ford Administration we had someone in the White House, and now there is no one. And all of this as a result of creating an agency to help us? I think the US government is fooling around irresponsibly with our industry."

"We have to get our act together," Lecht warns. "Otherwise, the US will be very sorry very soon. I believe the Eighties will bring an incredible change in the way we envision our political system in this country. During this period, I foresee a significant amount of national and international strife and disorder. One of the most potent means of containing that kind of catastrophe is through technology."

"Once we enter the realm of machines that switch in 10⁻¹⁰ second," he contends, "the potency of a computer system as a defensive weapon is going to exceed that of any kind of explosive device known to man."

"That is why I think the US ought to watch where it is spending its technology. And it ought to see how it is becoming dependent on computer technology, too."

Perhaps Lecht's gloomy predictions are "drawn from a well of ignorance," too, he is better equipped. But, he says, it is better to have unproven theories about the world than to have no theories at all.

JEOL hit by pricing troubles

FIRST sign of a shake-out in the computer tomography scanner market is the virtual withdrawal of the Japanese company JEOL, which has given up marketing its scanner because of increasing price cutting.

JEOL's scanner, developed in collaboration with Chiba University and a subsidiary from the Japan Society for the Promotion of Industry, is claimed to be unique, having the first X-ray microbeam scanning systems in the world.

It was first priced at a then competitive 210 million yen. However, escalating competition in the lucrative scanner market has caused the average price to drop in one year from 200-300 million to 150 million yen. JEOL is studying cost reduction with a view to resumption of marketing, but this will be quite difficult, with six other Japanese companies in the race, besides American, West German and British manufacturers.

Call for papers

A CALL for papers has been issued for Teleinformatics '79 to be held in Paris from May 28 to 30, 1979. The conference marks 10 years' development since the first international colloquium on telecommunications in 1969.

The aim of the conference will be to explore the applications of networks and distributed systems with an emphasis on the uses and influences of new technology in society.

Those wishing to submit papers are required to send a synopsis before June 20. An application form may be had from AFCEC, 156 Boulevard Pereire, 75017 Paris, France.

Kuwait buys simulator

A BOEING 747 flight training simulator has been ordered by Kuwait Airways from the Link-Miles Division of the Singer Company (UK). Using state-of-the-art digital technology and computer generated visual system, the simulator will be used to train flight personnel.

NCR and Nixdorf determined to stay in S Africa

By Eamond Frank, Johannesburg

THE rich markets in South Africa are proving a fertile sales field for several computer companies and further investment and expansion is planned despite political pressure to pull out.

Two companies, Nixdorf Computer of West Germany, and the US multi-national, NCR, have both expressed a determination to continue their highly successful operations.

NCR markets a whole range of equipment in the republic, from mainframes and minis to point-of-sale systems and electronic cash registers and, as Alan Huskisson, NCR managing director in South Africa, emphasises, the company has been in the country for 53 years and has every intention of remaining.

NCR is soon to move into its own \$3 million building which it said will house one of the most advanced computer complexes in South Africa.

Commenting on the restraints that had been put on some US companies supplying equipment to the South African defence and police forces (CW, March 16), Huskisson said he did not expect that there would be further restrictions.

Nigerin is also putting pressure on companies to choose between trading with "Black Africa" and South Africa.

Huskisson says that NCR's intention to stay in South Africa did not relate only to the fact that it wanted to do business there.

"We also have an obligation to our 1,000 employees in this country and in the many users of our equipment to ensure that units are properly maintained and that systems can be developed and extended," he adds.

During the past three years Nixdorf's investment in South Africa has nearly doubled and according to Klaus Luft, a member of the company's executive board, its stock is likely to grow despite any political pressure to pull out.

"It is our policy worldwide to operate purely on a commercial basis and we have never been influenced in our business decisions by local political or social conditions," says Luft.

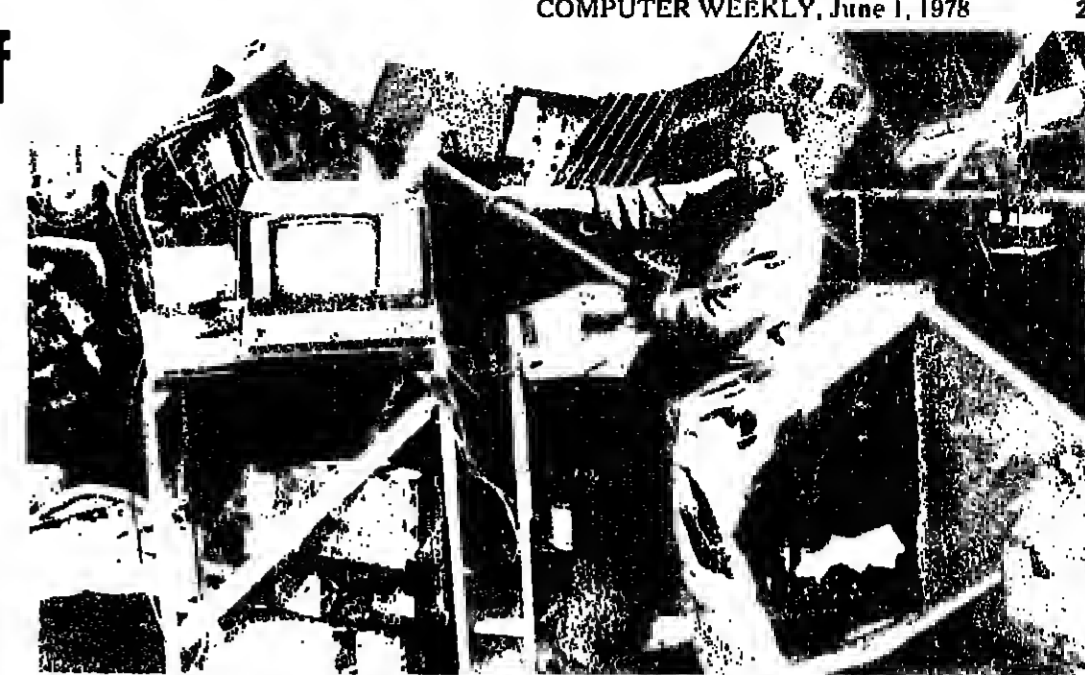
"While we, as Germans, do

not necessarily agree with certain policies in South Africa, it can also be said that we do not necessarily agree with the internal policies of many other countries in which we operate."

Last year Nixdorf's South African subsidiary achieved its highest ever level of sales. Turnover soared 28.5 per cent with sales up a massive 89.9 per cent. Productivity increased by 34.9 per cent. Luft would not give the turnover figure, but local computer circles put the figure at more than £80,000.

He says Nixdorf intends consolidating its position in South Africa by reinvesting its profits in the country and by introducing its latest systems. This year there is to be a drive on the intelligent terminal market.

He stressed that all company staff in South Africa, white and black, enjoy equal opportunities at all levels and this policy will continue.



Honeywell computers get the sledgehammer treatment at a metal dump near Johannesburg.

That's no way to treat a computer

A SCRAP metal dump in Germiston, near Johannesburg, has become South Africa's biggest graveyard for obsolete computers and the last rites are performed with a sledgehammer.

Metal and Chemical Industries, which specialises in the recovery of non-ferrous metal from scrap, has just condemned a batch of 300 Honeywell computers to an ignominious end. Managing director, John Hesa, says he bought the computers, which were originally sold for about £29,000 apiece, for about £12.50 each.

"The computers, which were probably leased to companies and then traded in, are obsolete because their memory channels are insufficient to cope with today's demands," says Hesa.

His company recovers gold and silver, as well as the copper used in the production of the machines. Honeywell, which withdrew from the South African computer market in 1976 (CW, March 6, 1976), announced last year that it intends closing down its local servicing operation some time this year.

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Norsk Data R & Development markets NORD Computers Systems. The NORD systems have found extensive use in research and education, process control, data processing and networks; the application areas are continuously increasing.

Where they build homes on paper tape

AFFLUENCE and aspirational, ancient and modern, are inextricably intertwined in India. Nariman Point, a stretch of reclaimed land in Bombay, is the home of the city's computer companies, including, until June 1 this year, IBM, whose offices were in the building in the centre of this picture.

As well as housing the shining Air India building (right) and the luxurious Oberoi Sheraton Hotel, Nariman Point is the home of a shifting tide of shanty dwellers who make use of whatever materials come to hand to build their makeshift homes — including (foreground) punched computer paper tape.

Despite the visible signs of poverty that remain, the overall picture is changing rapidly for the better. Unlike the UK, India now manufactures almost all

capital and consumer goods within the country, has a strong balance of trade surplus, and grows enough to feed all of its estimated 820 million people. This year the country will meet 20% of its oil requirements. The biggest economic problem facing the new Janata government is a pleasant one: on what should this year's \$5,000 million foreign exchange surplus be spent.



Tim Palmer reports on his visit to the sub-continent

New opportunities — and doubts — as IBM pulls out of India

THE imminent departure of IBM from India has created new opportunities and uncertainties in equal measure. Many of the top IBM employees have been recruited by independent computer services companies, but some of the younger employees question the future of computers in India after IBM closes, and are considering a move into some other field of activity.

Most IBM employees are, however, staying with one or

other of the two companies which are being formed as a result of the closure.

Computer Maintenance Corp has been formed from IBM's maintenance operation in what is effectively a nationalisation of that part of the business. The majority of users are being presented with a straight choice between hiring CMC to do their maintenance, or doing it in-house.

The largest part of the IBM

base of 250 systems is some 120 second generation 1401s, most of which were on rental at about 50,000 rupees, £3,300, a month. They are now buying their machines for a nominal sum, and CMC insists that their costs will be approximately halved. But there is some doubt about the level of maintenance service CMC will be able to achieve, at least during the start-up phase. It will have a staff of about 200. The second company being

formed will take over IBM's service bureau and punched card manufacturing businesses, under a formula blessed, although not yet formally approved, by the Electronics Commission.

The plan is for the employees to buy the business themselves forming a private limited company called International Data Management, IDM.

IDM says that it has promises of capital from almost all the intended employees and that it expects to be able to raise three million rupees, £200,000. Banks are usually prepared to advance up to three times the share capital value, and IDM says that this will be sufficient to put the company on a sound footing.

Observers doubt that it will be sufficient to finance the kind of growth IDM is projecting, pointing out that the company has to pay IBM for assets acquired on a still-to-be-determined valuation, that the interest on the bank loans will be steep, and that a new venture has been formed in India to manufacture

punched cards in competition with IDM.

Estimates put the number of people likely to desert the new company at a minimum of 30 and some say it will be much higher.

Nevertheless, the people forming IDM remain confident. They project a \$8 million turnover in the first year, split 50/50 between data centres and punched cards. They will have total of eight machines consisting of two 1401s in Bombay and Calcutta and one each in Delhi and Madras. In addition there is a 1401 and an 1130 at the Bombay factory, and these will be transferred to either new or existing data centres.

There is no question that data services are highly profitable in India, and IDM expects to be able to afford a new modern mainframe by 1980.

It also hopes to diversify into consultancy, software export, education and personnel selection, and looks for joint projects with European companies in Third World countries.

UN body expected to take first Amdahl

THERE could soon be an Amdahl 470 mainframe in India, if the IBM plug-compatibility machine finds favour with the United Nations Development Programme, the UN body which is part-funding India's National Informatics Centre.

The NIC is being established in New Delhi as an information system and planning tool for most of the ministries in the Indian government. First details of the system appeared exclusively in Computer Weekly (CW), September 18, 1976.

The mainframe will be used to store a number of large databases, and will support a hierarchical network of minicomputers and mini-based intelligent terminals.

The minis being used at present are Hewlett-Packard HP-21MX machines, and Computer Automation Alpha LSI-2s for the terminals. But it is planned that

three different types of mini will be used in the full system.

United Nations Development Programme is putting up a total of \$4.5 million for the project, including \$3.3 million for the mainframe. All the major mainframe manufacturers are bidding for the mainframe contract, including IBM, Burroughs and Univac. ICL is understood to be bidding a 2950.

Although ICL, Burroughs and Univac are the three manufacturers currently in favour with the Indian government, and a decision in favour of IBM would be unpopular, the procurement is being handled by the United Nations agency, so no manufacturer can be ruled out.

The mainframe is due to be installed early in 1979.

Dairy board gets first 2950

THE first ICL 2950 in India is likely to be installed with the National Dairy Development Board. Due for delivery in September, the 785K byte 2950 is to be used to run a new system recording and comparing milk yield and other statistics of dairy herds throughout the country.

Although the application is a new one, the DME facility which initiated the ICL 1800 machine arrangements will be used to start with, although later the dairy board plans to convert to VME/K.

The installation will also get 1800 systems from ICL.

Making 8,000 teleprinters a year

FOR well over a decade, Hindustan Teleprinters in Madras has been building the Olivetti T2 3-bit teleprinter, and is now one of the largest manufacturers of teleprinters in the world, producing up to 8,000 a year.

Although the model built by Hindustan Teleprinters was discontinued by Olivetti in 1971, it is particularly suited to Indian conditions, being electrically mechanical and therefore labour-intensive to build and simple to maintain.

Although built almost exclusively for domestic use, the Indian-built teleprinter is sold internationally, when it was selected following a competitive tender by the Mauritius Post and Telegraph Authority.

Users tell how OCR is helping to solve data input problems

COMPUTER users from Burnley and Budapest met in Prague last month for one of the most unusual user conferences ever held in Europe.

The subject matter of the conference, optical character reading, was somewhat out of kilter, but the thing that really gave the whole affair its highly original flavour was the extremely cosmopolitan nature of the delegation, drawn as it was from all parts of Europe — East and West.

The one thing the delegates all had in common was an interest in the OCR systems manufactured by the US-based firm, Scandata, and most of them were existing users with something to say about how they were using OCR to help solve their data input problems, and also about the limitations of the technique.

Considering the variety of mother tongues — eight altogether — communications proved surprisingly easy, most of the proceedings being conducted in English, with simultaneous translation in German and Czechoslovakian.

English was the dominant language because the majority of the formal speakers were from the UK where Scandata's European marketing operation and some of its oldest established users are based.

One of the oldest, the Commercial Union Assurance Co., was represented by operations manager, Russell Greening, who talked about how OCR enabled his company to plunk out its central key punching operation and put the data preparation task into the hands of 200 typists at its 66 branches where most data originates.

The Scandata system also reads data generated on Commercial Union's line printers which are soon to be replaced by IBM 3800 laser printers and Greening brought along some samples of 3800 print to show delegates what he regarded as the excellent OCR readability of the characters.

A form of OCR input where the readability is not always excellent — handprint — was discussed by John Goodfellow of

the Burnley Building Society whose Scandata system reads handprinted documents from 500 different locations in the UK.

Goodfellow suggested that his organisation had over-estimated the amount of training required by staff to enable them to hand-print acceptable numeric input and he pointed out that even with a 25% per annum turnover in female staff the character reject rate remained steady at a monthly figure of between 1.3 and 1.8%.

One of the other speakers at the conference, from the West German TV and radio licensing authority, GEZ, appeared to have few problems if any with his OCR input, mainly because most of it took the form of turn-round documents, where the quality of the print is controlled directly by the user.

Another acceptable form of OCR input, if the OCR system can mechanically handle them, are tally rolls, which is why Denis O'Leary from the Bank of Ireland was asked to talk about the way his organisation opted for OCR as its main data input method so it could continue to make full use of tally roll equipment already installed at its branches all over Ireland.

Mixed media data entry in credit card company was discussed by Peter Rawlinson of Access which operates a Scandata 2250/3 configuration. This includes a four-terminal key-word disc system used for entering non OCR-readable data and for re-entering characters rejected by the OCR reader.

Providing a welcome contrast to the rather down to earth commercial OCR applications described in most of the papers the one speaker from Italy, Dante Matteucci, of the Italian national research council's computing centre, CNUCE, described a project getting under way to create a database of Italian line arts using OCR.

Matteucci explained that CNUCE was working with the Italian Ministry of Fine Arts on the project and had developed a standard input document that can be filled in using a typewriter and then sent to CNUCE

The charm and magic of a beautiful city...

A HACK travel writer would probably describe Prague as a beautiful, timeless city nestled in a charming wooded river valley dotted with fairy-tale baroque churches. And he would be right.

At the same time he could also point out that some of the picturesque old buildings which grace the Czechoslovak (and Bohemian) capital could do with a clean-up, because Prague is also a major industrial city and the grime of 100 years of heavy industry is rather less flattering to medieval masonry than the dust of age.

But, without doubt, Prague is one of the most under-rated cities in Europe as far as looks and charm are concerned, and after the visitor has tired of strolling round the intimate little streets and alleys of the old quarter he can stop off at one of its many tiny beer halls.

The city also has a night life, concentrated around Václavské náměstí (or Wenceslas Square as the English insist on calling it), where you're unlikely to find

a deafening disco or a sex show, but where each of the main hotels incorporates a cabaret and night club at which the music is guaranteed to take any English guest over 30 back to his teenage years.

At the same time he can recapture his long lost youth more vividly by dancing with some of the beautiful young girls who frequent these rather old-fashioned establishments in surprisingly large numbers.

But the one entertainment in Prague is definitely not to be missed is the Laterna Magica, the Magic Lantern show. It sounds like a genteel Victorian "divertissement," but turns out to be a stunning audio/visual experience combining mime on stage with action on film. It develops the "magic" of performers moving from the stage into the film and back again brilliantly, to unfold a fantasy tale that leaves one at the end with very little idea what it was really all about but with an enormous respect for the skill and imagination of its Czech presenters.



Delegates see Scanplex in action

Scandata has 11 installations in Czechoslovakia, including the one above at chocolate manufacturer Cokoladovny, which was visited by most of the delegates from all over Europe who attended the Scandata user group meeting in Prague. They are seen here taking a look at the Scanplex key-to-disc system which is used to capture non-OCR readable data and to re-enter characters rejected by the OCR system in the room next door.

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ICL 1500 for the communications era. The significance of these enhancements, together with other hardware and software enhancements (COBOL is now available) is that ICL 1500 now has a powerful interactive capacity.

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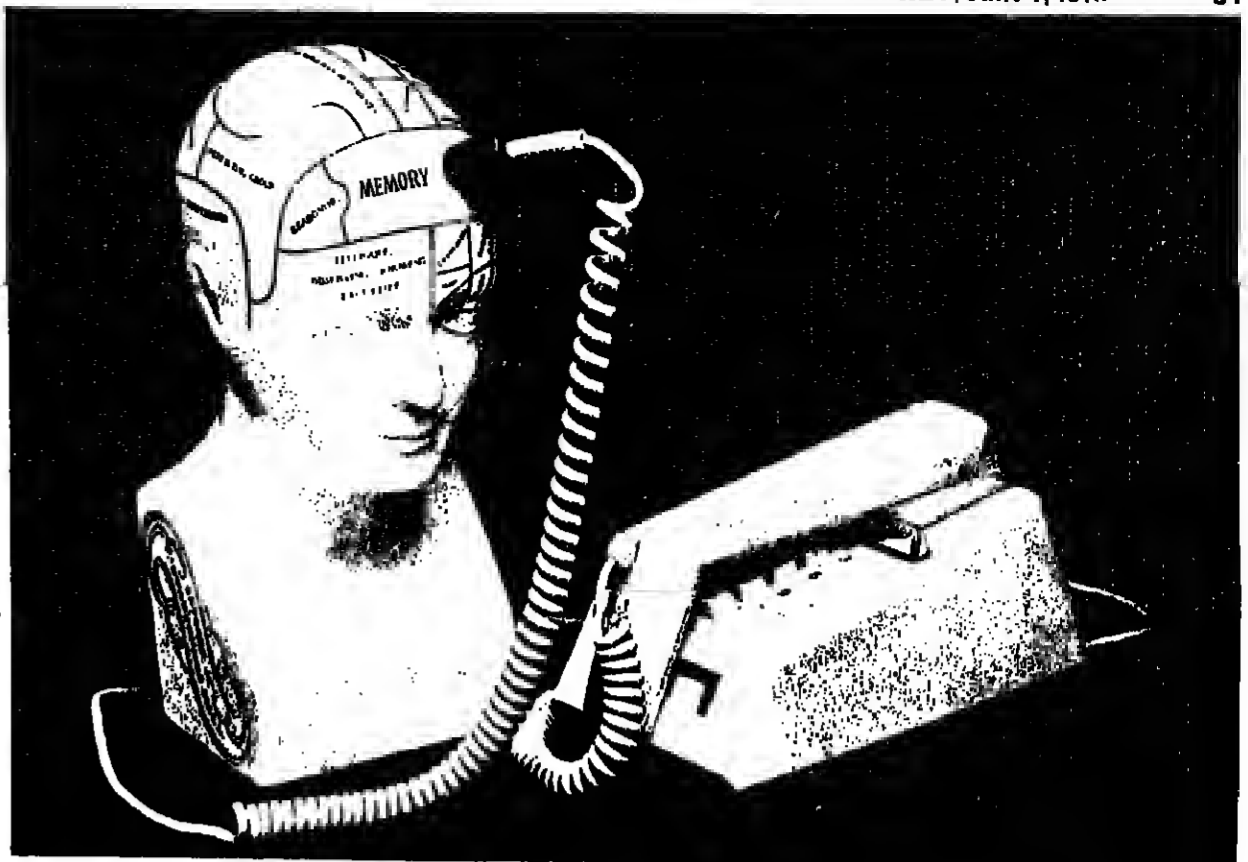
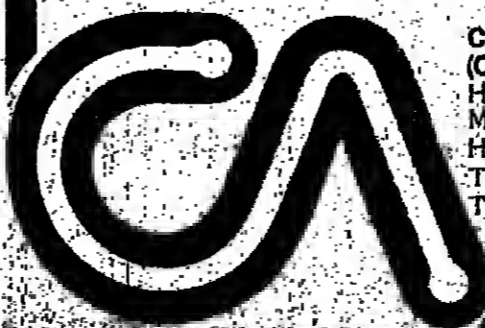
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Soon it will remember to call you back

The introduction of microprocessors and integrated circuit chips into telephone switching equipment opens up completely new horizons for the telecommunications engineer.

The availability of these components is stimulating the ingenuity of designers working at the forefront of telephone switching systems, enabling them to provide features in telephone exchanges which will improve the facilities available to telephone users at home or in the office.

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PROJECT LEADER at least 4 years' plus experience in Commercial Systems. On-line experience an advantage. Area: Coventry. Salary to £8,000. Ref. SA24

PROJECT LEADER responsible for Group Data Processing Manager, at least 2 years' Production Planning and Control Systems, plus a formal programming background in COBOL or RPG. Experience of a small mainframe and terminals required. Area: Worcester. Salary to £8,500. Ref. SA098

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ANALYST PROGRAMMER at least 3 years O.P. experience including development and implementation of at least one on-line system using Data Base Language Cobol. Successful applicant may be required to attend courses in the United States of America. Area: Near Birmingham. Salary to £5,000. Ref. SA130

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PROGRAMMERS

CONSULTANT PROGRAMMER required by a Time sharing bureau. Degree required plus experience of programming in APL. Area: Midlands. Salary c. £4,500 plus car. Ref. P242

PROGRAMMER/ANALYST required for Systems 3 installation working directly under Computer Manager. 2 years' plus RPLII. Area: Birmingham. Salary c. £4,000. Ref. P235

PROGRAMMERS required by a Birmingham Finance House. 1 year plus Cobol. Area: Birmingham. Salary range £3,500-£5,500. Low interest mortgages and loans available. Ref. P234

PROGRAMMERS, 2 years' plus experience in Basic+ or experienced in other languages and willing to be re-trained in Mini Languages. Area: Nottingham. Salary £4,000-£5,000. Ref. P232

SUPPORT SPECIALIST required by Mini Manufacturer at least 1 year experience in Assembly. Area: Birmingham. Salary to £5,000. Ref. P227

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LEAD PROGRAMMER. At least 4 years' experience in IBM Cobol and Assembly using DOS/VS with CCA Area: Bristol. Salary Neg. Ref. P189

PROGRAMMER, 1 year plus Cobol Area: Northamptonshire. Salary to £3,500 plus subsidised mortgage. Ref. P186

PROGRAMMER, 2 years' plus Cobol, preferably IBM Area: Leicester. Salary to £4,500. Ref. P175

ANALYST PROGRAMMER, at least 2 years' programming in Basic+ or Dilog or RPLII. Area: Staffs. Salary to £5.5K. Ref. P32

TECHNICAL PROGRAMMER/ANALYST required by a National Software House to develop computerised type setting applications. Good working knowledge of Fortran essential. Area: Birmingham. Salary to £5,000. Ref. P297

PROGRAMMER/ANALYST required by National Company to assist existing team programming in Cobol for IBM 370 installation. Programmer with 18 months plus Cobol considered for this position. Area: Nottingham. Salary to £5,000. Ref. P281

OPERATIONS
NETWORK OPERATOR, at least 4 years' experience in IBM Hardware, knowledge of Data Communications and transmission with HLT network. Area: Worcester or Staffs. Salary Neg. Ref. 002

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ICL COMPUTER OPERATORS. Birmingham, Stoke, Leicester, Coventry, Wolverhampton. Salary range £3,000-£4,000

HONEYWELL OPERATORS. Birmingham, Wolverhampton, Cheltenham. Salary range £3,000-£4,000

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Our client a National Company situated near the Derby/Staffs border wish to recruit the following operational staff, in addition the company are able to offer an attractive relocation package

SENIOR OPERATIONS/DEPUTY SHIFT LEADER at least 3 years experience on 370 OS/VS plus good knowledge of JCL and IBM Utilities. 2 shift system Monday to Friday. Salary to £5K plus paid overtime

OPERATIONS ANALYST good knowledge of JCL and able to liaise with Systems Analysts. Experience of Report writing. No shifts. Salary to £3.5K

T.P. NETWORK CONTROLLER at least 3 years experience on 370 OS/VS plus good knowledge of JCL and IBM Utilities and T.P. No shifts. Salary to £4.5K

OPERATIONS MANAGER. Owing to internal promotion our client requires an Operations Manager to take charge of an IBM Mainframe and Datapoint 6000 installation. Knowledge of JCL, IBM Utilities, Report writing and liaison with Programming and Systems Department Heads essential. A formal training in Systems and Programming would be an advantage. This post offers the possibility of European travel, area near Birmingham. Salary c. £6,000. Ref. M27

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DAVID G. WADE on 061-833 0427

Outside normal working hours on 0785-56013

Ref. No. CW/6/2

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Job no 1214

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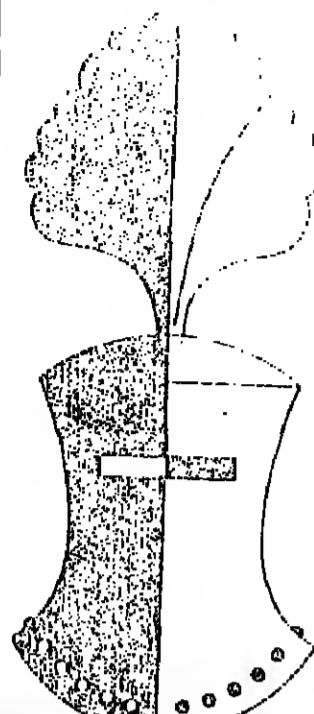

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- ★ Variety of projects in rapidly expanding co.
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REF. 1474

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REF. 1212

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This position will involve working in the Computer Technical Support Group, and is likely to appeal to someone who is interested in progressing into systems programming in a teleprocessing environment with future involvement in all aspects of systems support. A knowledge of VSAM and DOS/VS, while not essential, would be an advantage.


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Candidates should ideally have experience of financially based systems combined with a programming background, preferably in COBOL.

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Candidates should have a working knowledge of manufacturing systems combined with real-time and/or programming experience preferably gained in COBOL.

Our Client offers excellent benefits including: pension schemes, subsidised lunches, sports and social facilities, etc. Contribution towards re-location expenses is available where applicable. For further details, please contact.

RICHARD CHAMPION on 021-236 3781

Ref. CW/6/1

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SYSTEMS ANALYST £5,500

PROJECT LEADER £6,380

THE COMPANY Longman Group Limited is one of the largest and most successful commercial educational publishers in the United Kingdom and has substantial worldwide interests through its associated and subsidiary companies.

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THE ANALYST A minimum of one year's experience as an Analyst is essential. A programming background would be preferred and candidates must be educated to at least 'A' level. Preference will be given to men/women who can demonstrate completion of at least one major system, and who have a knowledge of IBM equipment.


THE PROJECT LEADER Preference will be given to candidates who have previous experience at Project Leader level but applications will be considered from Analysts who have a minimum of three years' experience, who can demonstrate supervisory ability, and who can demonstrate completion of at least two major systems.

LOCATION Both positions are located at our modern offices premises within the Distribution Centre at the Pinnares in Harlow. Relocation expenses will be paid where appropriate.

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The appointment will be on the Scientific Officer Grade. Salary Scale £2862-£4032 plus Pension 3 pay supplement (under regulation), commencing salary would depend on qualifications and experience.

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Closing date June 9, 1978

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DATASOURCE RECRUITMENT LTD. 01-439 7871

SOFTWARE PROGRAMMERS

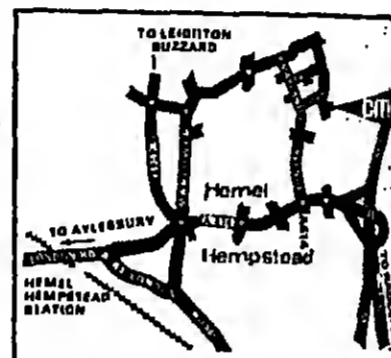
DO YOU HAVE AT LEAST ONE YEAR'S ASSEMBLY LANGUAGE PROGRAMMING EXPERIENCE?

THEN WHY NOT DROP IN FOR A DRINK AND A CHAT WITH CMC WHERE YOU COULD FIND YOURSELF A JOB WITH MORE MONEY AND MORE JOB INTEREST.

CMC LTD. is a manufacturer of key-to-tape and card-to-tape distillation processing, database management systems. The Product Development group are enhancing these systems and developing multi-processor operating systems based on intelligent terminals. We are looking for programmers who are interested in learning about and working on telecommunications, data entry software, operating systems, compilers, etc.

We will be holding informal open evenings at our Factory and HQ at Hemel Hempstead where we can discuss your own experience and tell you about what we do. If you are interested we can arrange a more formal interview at a later date.

**OPEN EVENINGS: TUESDAY, JUNE 6th;
WEDNESDAY, JUNE 7th, 5 p.m. until 10 p.m.**



This is where you will find us:

For more information please telephone Hemel Hempstead 612616, reverse the charges and ask for Denis Cannon on extension 2211, or write to him at the following address:

CMC Computer Machinery Company Limited
Market Close, Hemel Hempstead, Herts. HP2 2LA
Telephone: (0494) 612616, Telex: 312561, Cables: Computer Hemel

Programmers & Analysts UNRUT YOURSELVES

Stimulation, variety, and enervating work environment, new problems to tackle, rewards to match your ability - that is our offer. Our aggressive, dynamic, indefatigable approach has earned us a sizeable share of the market and we are now poised for further expansion. We consider

ourselves the best in the field - and with reason. People are our major asset and when we recruit we have the resources and opportunities to attract the best.

At the moment we need mobile professionals with varying degrees of experience.

PROGRAMMERS

COBOL PROGRAMMERS • BASIC PLUS PROGRAMMERS • IBM ASSEMBLER PROGRAMMERS • PDP11/MACRO11 PROGRAMMERS.

also PL/1 HONEYWELL TDS, IMS/DLI and D,DBDC

however, whatever your computer work background, we want to hear from you.

ANALYSTS

Mainframe and Mini experience with particular emphasis on people able to control a team of programmers and manage all aspects of our customer contact.

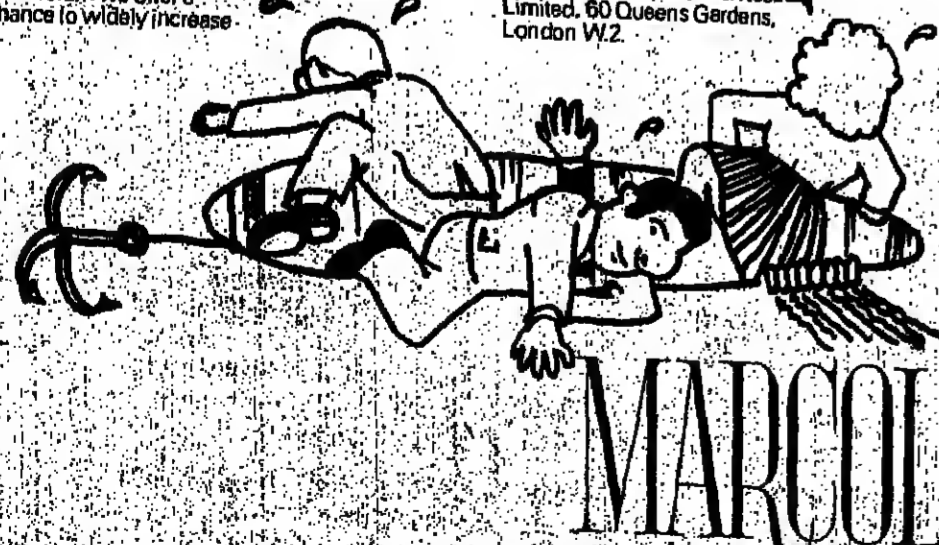
We need people with imagination and versatility to work on a variety of projects which include turn key systems, conversion and translation, specific customer implementations.

In return we offer a chance to widely increase

your experience, to negotiate your salary and to develop your career in a highly motivated organisation that is growing fast.

Contact us now. Phone Penny Bailey on 01-402 9356 (24 hours). Find out more about our current plans and if you are impressed we will arrange a convenient interview for you.

Marcol Computer Services Limited, 60 Queens Gardens, London W2.



An associate of The Norwich Union Group

occ computer personnel limited

ICL System Ten West London

A major UK Software House is expanding its very successful ICL System Ten operations in the London area. Excellent career prospects are offered to the following staff:

Programmers to £5,500 p.a.

At least a year's experience of System Ten ASSEMBLER and probably 3 years' general DP experience.

Analyst/Programmers to £6,500 p.a.

Fluent System Ten ASSEMBLER with Analysis/Design experience on at least one successful project and probably with 5 years' general DP experience.

Project Leaders to £8,000 p.a.

Should have had full responsibility for the design, production and implementation of at least one major System Ten project, with probably 7 years' general DP experience.

Experience of one of the following will be of particular interest:

Inventory and Production Control
Hotel Reservations
Insurance Broking
Sales Order Processing and
Ledger Accounting
Communications Software

Ref: 519/CW/Renée Nute

To apply for any of the above positions or for further information, please telephone or write to Renée Nute on 01-242 9356. If it would be more convenient to telephone in the evening, the telephone number is: 01-274 6372.

Computing Services Association

Telecomputing

Systems Design and Programming for Online Systems

1900 2900 VME/B VME/K

The specialists in online systems are seeking experienced systems designers and programmers at all levels for our

Oxford, West London, Manchester, Dublin, European and Overseas Project Centres

for interesting and challenging opportunities to work on clients' online transaction processing systems.

Chief Programmers

able to lead our own and client programming teams on online projects.

Programming Managers

to take full project responsibility.

Senior Programmers

at least three years programming experience.

Programmers

at least one year ICL experience programming in either PLAN or COBOL.

Systems Designers

experience in the design and implementation of online systems.

Lecturers in Commercial D.P.

to run courses in Online Systems Development.

Software Sales

to market software products and services for Online Systems.

We offer

- Good salaries and conditions
- Bonus scheme
- Pleasant working environment
- Variety of applications
- Outstanding opportunities for personal growth in a growth company
- The chance to travel if you wish

We have our own 2904, and a 2950 on order... we are growing fast. We shall double in size again this year. Telecomputing is now providing advisory, training and implementation services for installing online computer systems around the world.

If you would like the opportunity to get into the area of online systems or you already have online experience on which you wish to build, please write or phone.

Telecomputing Ltd, Seacourt Tower, West Way, Oxford OX2 0ED.
Phone Oxford (0865) 723621 (daytime) or 01 866 9094 (evenings).

Ref: 519/CW/Renée Nute



PROGRAMMERS

CAREER Up to £8,800 p.a.

The HODGE GROUP is one of the Country's leading national training houses with major interests in installation, credit, banking and insurance.

The Group's Computer Services Department, which is currently expanding its operations, wishes to appoint Programmers to contribute towards the development of advanced new systems and techniques relating to applications throughout the Group.

Candidates should have a minimum of one year's programming experience, preferably COBOL. Previous involvement with ICL software would be an advantage.

This position offers the successful candidate, male or female, a challenging opportunity to develop within a professional department which is part of a large and progressive Group.

A comprehensive package of benefits will be offered including:

- * a competitive salary
- * eligibility to join the Group's assisted mortgage scheme (on the completion of a qualifying period)
- * good sickness, pension and life assurance schemes
- * preferential staff loan facilities
- * assistance with relocation expenses where necessary

Please write or telephone, in strict confidence, for further details to:

J. A. Roberts
Manager, Recruitment and Development
The Hodge Group Limited
Julian B. Hodge Building
Newport Road, Cardiff CF1 1ER
Tel. Cardiff 42677, Ext. 2126

THE HODGE GROUP
A member of
Standard Chartered Bank Group

OPERATORS £4042 +
(18 months' ICL or IBM experience in GEORGE III or DSVS1. Excellent promotion prospects through to Shift Leader (£8,000+) and programming. Very good company benefits. London Ref. 292

SHIFT SUPERVISORS £5,500
(Thorough knowledge of OS JCL, MVS, MFT or MVT, mature and capable. Excellent management potential. Excellent shift system. Good career prospects. Shift Leaders, Senior Operators. Operators also required for current expansion phase. London Ref. 298

SHIFT LEADER £5,200
A very good background in DOG/UP/POWER/ICCB is required for this position with a large city based organisation, running a 3 shift system. Many company benefits. London Ref. 213

SYSTEMS PROGRAMMER to £6,000
A person with a very good technical and practical IBM background, preferably DOG, together with Assembly/Systems Programming experience is required for this product specialist position. The successful applicant must be prepared to travel throughout the world. Ref. 297

PROGRAMMER to £7,000
ICL experienced 2800 programmer. London Ref. 299

To discuss these or our unadvertised opportunities in more detail and in strict confidence, call X-Calibur on 01-253 8201/3 or write to:
47 Essex Street, London WC2R 3JF.
Computing Services Association
Licence No. 054/2407.

X-Calibur
COMPUTER SERVICES

SOUTH MANCHESTER TEAM EXPANSION

Our client is a leading engineering concern based in South Manchester convenient to motorway connections serving all Greater Manchester districts. The ICL installation is being developed to support on-line systems for their UK-based factories and the arrival of new hardware is imminent and has already been commissioned. We are arranging confidential and informal discussions for our clients who would like to discuss prospects with those in the following categories:

Systems & Programming Manager (1) £6000 p.a.
A minimum of 5 years' experience of systems analysis preferably with formal engineering qualifications.

Senior Programmer (2) £4900 p.a.
A minimum of 4 years' COBOL programming. A knowledge of PLAN will be an advantage.

Systems Programmer (1) £4900 p.a.
A minimum of eight months' experience in the maintenance of ICL standard software.

Programmers (2) £4000-£4800 p.a.
A minimum of eighteen months' COBOL programming.

Systems Analysts (2) £4900 p.a.
A minimum of 2 years' experience in systems analysis. Knowledge of stock and production control in an engineering environment will be advantageous.

For all positions relocation expenses are available.

To register for these vacancies, please write or telephone LEE RICHFIELD LIMITED (Computer Recruitment Consultants), Bridge Buildings, Ladybarn Road, Chadwell Heath, Cheshire, SK8 5LL - 061-486 0851, day 061-486 6879 evenings/weekends.

After-work discussions can be arranged.

Systems Programmers**The Company**

We are one of West Germany's leading banking institutions with more than 2,500 employees and with clearing functions for 52 savings banks.

Our DP-Installation

Hardware: 2 x IBM 370/168 with extensive peripheral equipment (in planning 2 x 3033 in 1979)
Software: MVS - JES2 - VTAM - NCP - CICS - ADABAS

The Responsibilities

These will include:
• Design, installation and maintenance of Operating System
• Generation and maintenance of VTAM-NCP Emulators for data communications

The Potential

• Salaries up to DM 55,000 depending on your experience
• Long-term career opportunities within a progressive organisation

Your Background

Experience in:
• Teleprocessing
• Software Engineering
• Operating System
• Knowledge of German

Please apply in writing (preferably in German) to:
Hessische Landesbank - Girozentrale - Abteilung Personalbetreuung
Postfach 3163
D-6000 Frankfurt 1

Helaba Frankfurt

Hessische Landesbank - Girozentrale -

**Communicate with Racal**

Racal-Redac, an expanding member of the world-wide Racal Electronics Group, now wishes to strengthen its software development teams by recruiting additional project leaders for the following areas:-

Circuit Analysis

An integrated system for use by engineers in electronic circuit design. Special emphasis is placed on the user interfaces with a variety of input media.

Business Systems

Development of a general business system for use by medium sized companies. Future work will involve the extension of basic system languages and the continuing extension of user applications.

Mechanical Design

A new area of work involving the specification, design and implementation of an Interactive Graphics based system. In the initial term, you will also work closely with our sales organisation in determining world-wide market requirements. Candidates will possess team leading ability, particularly in relation to scheduling of project work and motivation of staff. They will be educated to degree level, have at least 5 years' programming experience, and have a working knowledge of mini-computers used under time sharing. The company is based in Tewkesbury, Gloucestershire, a small market town set close to the Malvern and Cotswold Hills mid-way between Birmingham and Bristol. Conditions of employment include 24 days annual holiday, a contributory pension scheme with free life assurance and opportunities for personal development within a challenging environment.

Please write, noting which post interests you and enclosing details of age, experience and present salary to:-
Ian Makroo, Personnel Officer,
Racal-Redac Limited,
Newtown, Tewkesbury, Glos. GL2 8HE.

Project Leaders Gloucestershire**RACAL****Come to New Zealand**

Large system project opportunities
£6000-£7750

The continued expansion of a large banking system requires us to find additional expertise. You will join a successful project team supporting one of the largest on-line systems in the Southern Hemisphere. This is a central system linked through three regional concentrators to a nationwide terminal system, with a total of 500 terminal mark with more to come. Specifically, we are looking for software support personnel with experience in either or both of the following:

- System 4 software support activities (replacing) CCP System 4 Driver and processor slave communications.
- 7903 NAL programming and communications. The driver experience and experience of communications handling under COS 400 preferred.

The project is based in ICL New Zealand's head office in the centre of Wellington City and overlooking the harbour. Reasonable relocation expenses will be reimbursed by the Company.

International Computers

think computers - think ICL

**JOIN A 2950 IN REDDITCH**

Our business is heavily dependent upon our ICL 1903A installed in 1971. We will replace it this year with a larger ICL 2950 system to support our planned expansion into the 1980s to include:

- * Merchandise control through 600 POS terminals
 - * Management information systems using on-line facilities
- We need to invest in people and we welcome your experience in

SYSTEMS * PROGRAMMING * OPERATIONS

If you have enthusiasm and potential to grow with us so much the better

SYSTEMS ANALYSTS up to £6000

You should have 1-2 years' experience. It will be an advantage if you are familiar with retailing. Starting salary will depend on your experience. Contact Tony Russell or John Shekspere (Extension 140).

PROGRAMMERS & SENIOR PROGRAMMERS up to £5500

At least 18 months' COBOL experience is needed. If you have more (at least 3 years) and the ability to supervise a small team, you will be interested in the senior job. Salaries again depend on experience. Contact Barrie Walker (extension 77).

OPERATORS up to £4500

Again, 18 months' experience, including job set-up and file control. Applicants must be prepared to work shifts. Contact Malcolm Reboiro (extension 115).

WHO ARE WE?

We are Europe's leading retailer in the Auto, Cycle and Leisure markets.

WHERE ARE WE?

The jobs are at our Head Office in Redditch, in rural Worcestershire, Birmingham and the West Midlands are all within easy reach.

WE OFFER!

- * Progressive salary scales
- * Staff discount scheme
- * Pleasant working conditions
- * Subsidised restaurant
- * Relocation assistance, or help in obtaining quality local authority housing in appropriate cases

Contact person named on Redditch (0527) 2760 or write to him at: Halfords Ltd., Icknield Street, Drive, Weshford Ways, Redditch, Worcs B98 0DE.

HALFORDS

A BURMAH GROUP COMPANY

MIDLAND RECRUITMENT FEATURE

Advertisers are reminded that on June 22 Computer Weekly is highlighting career opportunities in the Midlands with a recruitment feature. To secure space in this important feature:

Contact Alan Escott 021-356 4838
or John Farrar 01-261-8098

Copy deadline: 4 p.m. Friday, June 16

Sales Executives

Potential Earnings £18,000 + & Car

S.E. London/Sussex,
North West/Lanes &
Cumbria

Specialists in distributive computer systems, the DATA 100 Corporation is established amongst the "Top 25" American computer manufacturers.

Since its formation in 1970 the Company's outstanding success has been based on equipment reliability, unrivalled customer support and dedicated sales effort.

The continuing expansion of the U.K. company and the growing demand for our products have created exceptional opportunities for additional sales executives.

Applicants must boast a successful track record in selling to the general data processing environment and a sound applications/systems knowledge.

If you wish to become part of DATA 100's exciting future and join a highly successful sales force, with average earnings well into five figures, waste no time in contacting:

Helen Mitchell,
DATA 100 Systems Ltd.,
Arden Grove, Harpenden,
Herts. AL5 4UD.
Tel. Harpenden 63161.

DATA 100**SYSTEMS DESIGNER / PROGRAMMER**

£5,000-£6,000 p.a.

THE COMPANY
BASE TEN SYSTEMS is a multi-national company, well known in the aerospace industry for their sophisticated micro-processor based systems. The Company is already making significant sales to industry of its range of MAGUS turnkey process control systems built around G.A. & D.E.C. processors. We are engaged in a programme to further expand this activity which will eventually require the formation of a new department. It is expected that the successful candidate will expand this new department as required.

THE JOB
The successful candidate will be responsible for:
Supporting of Sales and customer liaison.
Equipment / Systems specification for both hardware and software.
The Writing of end-user software.
Commissioning systems and customer training.

EXPERIENCE
Candidates will probably be aged 25 to 36 and must have had a minimum of three years' experience in process control systems and the writing of assembler Level Systems programs. He/she will be expected to work with minimal supervision to meet customer delivery dates. There will be a limited amount of UK and overseas travel. Company pension scheme, four weeks holiday and assistance with re-location expenses where appropriate.

Write or telephone in first instance to Mr. T. Boucher

**BASE TEN SYSTEMS LTD**

Unit 3, Lower Fernham Road
Aldershot
Hampshire, GU12 4HW
Tel. Aldershot 312911

Systems Analysts

Few Local Authorities can offer these opportunities in Computer Development

The London Borough of Brent wishes to appoint a Systems Analyst, with responsibility for identifying further opportunities for Computer Usage within its Department of Development, and for identifying existing problems and recommending solutions.

The successful candidate, male or female, who will hold the position of Computer Development Officer, will have full project involvement from initiation of feasibility studies, to examination of commercial packages and implementation within programming constraints.

N.B. Current installation consists of an IBM 370/145 located at Acton, with VDU and printer on direct line from Brent.

Starting salary will range between £5797 and £6382 p.a., depending on age and experience. Enthusiasm and ability to transmit ideas to a wide range of professional staff are essential qualifications.

Further details and application forms from the Administration Manager, Room 708, Brent House, High Road, Wembley, Middlesex, returnable by 15th June. Telephone 01-903 0371 (24-hour Answerphone Service). Please quote Reference number D160/P.

London Borough of
BRENT

Job no 171A

MICRO CONSULTANTS GROUP

SOFTWARE WITH MICRO CONSULTANTS

Micro Consultants software team is working on major high technology developments in both industry and research for application throughout the world. The areas of activity embrace data logging, control and instrumentation, video processing with interactive applications in medical, radar and television associated areas.

Continued expansion within the Group has created opportunities for posts at several levels.

SOFTWARE PROJECT LEADERS

We are looking for experienced systems programmers who have worked on technical projects using mini and/or micro computers, and who have the ability to manage a small team developing systems or application software. An engineering/mathematical/scientific background would be an advantage, but is not essential.

TECHNICAL PROGRAMMERS

If you have had some experience in writing and commissioning real time programs in technical application areas, we would be very interested to hear from you. Ideally you should have assembly language experience on a PDP 11, Alpha 1312 or Motorola 6800 processor, but experience on any mini/micro processor would be useful.

The Group owns a considerable number of mini and micro systems for software development work, and offers these interested the opportunity to become familiar with a wide range of special purpose digital electronic equipment.

Micro Consultants is situated in rural Berkshire occupying modern premises in Central Newbury, with excellent facilities. The Company operates a comprehensive pension scheme as well as having an active social club.

Attractive salaries. Relocation expenses where appropriate.

Write or telephone for an application form to:
The Group Personnel Officer
MICRO CONSULTANTS GROUP, West Mills, Newbury, Berks
Tel: Newbury (0638) 48222 ext 205

Lead the Programming Revolution

Teach Infotech Programming Technology

Computer programming is in the middle of a revolution. New ideas and techniques are constantly emerging.

If you combine programming experience with teaching ability you could be helping to spread these new approaches. As a lecturer/consultant with Infotech Methods you will be using your skill and judgement to help other programmers achieve reliable, maintainable programs - every time.

You will be teaching courses in Infotech Design Technology, refining and developing new training materials, and most importantly growing with a small but ambitious company. Opportunity for worldwide travel.

Salary up to £8K for the right person.

Send career details to Mayar Wantman, quoting reference C. All replies in strict confidence.

IML Infotech Methods Limited

Nicholas House, Malmesbury, Berkshire SN6 1LQ England, Telephone Malmesbury (0688) 19911 Telex 64119

SIEMENS

Word Processing - A brand new future

When we make an exhibition of ourselves, you can be sure we'll have something to show for it.

The word-processing revolution is under way and gaining momentum. Increasingly office and commercial practice with more and more companies realising that the potential for EDP systems is not confined to accounting or production-oriented activities.

At Siemens we are currently introducing onto the UK market our sophisticated but flexible system which has already established itself in eight European countries. This is a competitive and exciting field and we can offer exceptional openings for the following people:

Sales Professionals
Customer Advisers
Software Support Specialists
Demonstrators

Men and women with the right background in office systems, mini computers or peripheral equipment can expect top salaries and comprehensive benefits. If you would like to discuss your future in word processing, you will find us both at the 8th June at the International Word Processing Exhibition to be held in the Victoria Conference Centre, where the world's leading authorities in the word processing field will be exhibiting.

But in the meantime, you can contact Tony Weeks, Personnel Manager, Siemens Limited, Siemens House, Windsor Road, Sunbury-on-Thames, Middx. Tel: Sunbury 85600.

OPERATORS

Two Snr. DOS VS Power Operators

If you have eighteen months' experience and you are willing to train Junior Operators, this small banking company would like to meet you. Fringe benefits include pension, sick pay, loans, and subsidised mortgage facilities.

To £4,500

IBM DOS Operators

If you are working within an installation which is your last become boring due to lack of advancement then it's about time your experience was widened in IBM DOS VS, CICS etc. Four companies in London are looking for Operators with at least 12 months' experience and training will include courses at IBM.

To £4,000

INTERVIEWER/OPERATOR

If you have experience of operations then your experience could be worth a great deal both in job satisfaction and remuneration. If you feel you now wish to enter an expanding company, which offers unlimited potential for the right person, call me now, Martin Greyson, to arrange an informal interview.

£7,000-£10,000

ICL GEORGE II OPERATORS

A wide range of opportunities exist for operators with at least six months' experience to continue their career in this large computer service organisation, offering very good prospects for above average operators.

£3,200-£4,000

staffscene

COMPUTER RECRUITMENT 01-353 6931
9 ST. BRIDE ST., LONDON EC4

vector

International N.V.

THE MICROPROCESSOR SPECIALISTS IN BELGIUM

Have several vacancies for:

Hardware Specialists with software understanding
Software Specialists with hardware understanding

The company is situated 25 kilometres from Brussels and offers attractive fringe benefits allied to lower than U.K. taxes. Salaries will be in the range

£8,500 - £13,000 per annum depending on experience.

We also need FREELANCE PDP11 with BASIC Specialists for 4 months at a fee of £1,500 per month.

Please write with C.V. to: Gebroeders, N.V. vector International S.A. Research Park, 3044 Haasrode, Belgium or phone Phil Bowe on London (01) 878 7881 referring to vector

COMPUTER PROGRAMMER

LONDON EC2

R. S. COMPONENTS LTD, Britain's biggest Distributor of Electronic Components, requires an experienced computer programmer to join a small team that currently runs twin-Univac 9480 equipment. Primary duties will be to assist in software maintenance/development but will also be expected to assist in day-to-day computer room activities.

Applicants must have at least 12 mths. experience in COBOL and ASSEMBLER and possess a minimum 5 'O' Levels incl. Maths and English. Those with real time as well as operating (O/S) and JCL knowledge will have preference.

SALARY £4,000 p.a. (A 10% attendance allowance is currently payable in addition to basic salary).

Please apply to:
R.S. COMPONENTS LTD
PERSONNEL DEPT
15/17 EPWORTH STREET
LONDON EC2P 2HA
Tel: 01-253 4072

Computers and Aircrew Scheduling

British Airways requires a Development Officer to work in the Aircrew Scheduling Projects Unit at Heathrow Airport, close to London Heathrow tube station.

The successful applicant will join a small team whose duties include preliminary surveys of crew scheduling procedures, the production of functional specifications of new computer systems and co-ordinating the implementation of them systems. He or she will be engaged in the Research and Development of new techniques to permit further computer applications in the field. Candidates must be graduates, preferably holding a Science, Mathematics based degree, and have experience of developing Computer Systems, Operational Research or Statistical knowledge/experience would be an added advantage.

Salary on appointment will be a minimum of £10,000 rising to £12,500 per annum on an incremental scale. Earnings incorporate a productivity supplement paid subject to achievement. In addition we offer excellent airline benefits including a holiday pay supplement, a first-class miles-linked pension scheme, subsidised cafeteria, sports and social facilities and favourable opportunities for holiday air travel.

For an application form please phone 01-897 334330 (between 9 am and 4 pm) or write to: Head of Recruitment and Selection, British Airways (Ref: BA/CP/118), PO Box 10, Heathrow Airport - London, Hounslow, Middlesex TW6 3JA.

British Airways welcomes applications from suitably qualified Registered Disabled Persons.

British airways

SHAPE TECHNICAL CENTRE

The Centre which is a NATO Research Establishment, has vacancies in the Command Control and Systems Division.

INFORMATION SYSTEMS ANALYST

DUTIES:

- participate with military and civilian personnel in requirements analyses concerning information processing, planning and display, design hardware and software solutions to those requirements
- develop evaluation methodologies and evaluation tools for making qualitative and quantitative judgements on performance improvements, including the collection of data on the technical performance of the information systems and on how this performance affects command and control

ESSENTIAL QUALIFICATIONS AND EXPERIENCE

Applicants for both positions should have either a university degree in electrical engineering, computer science, physics or equivalent professional qualifications and a minimum of 5 years of experience in the field of information systems, command and control or management. Applicants will have participated for at least 18 months in a project to develop management decision and information systems.

Specific qualifications for Post 1 experience in the design of man-machine interfaces, especially computer supported graphics displays as well as experience in graphics structures.

Specific qualifications for Post 2 experience in real time operating systems and local computer/workstations networking.

The contracts to be offered will be for two years only. The annual gross remuneration range from £6-75,000 with a 90,000.

Applications, including details of training, experience and personal data, should be sent to the Personnel Officer, SHAPE Technical Centre, P.O. Box 174, The Hague, The Netherlands.

DATA PREPARATION

J. R. Parkinson and Co. Ltd., 159-161 New Bond Street, London, W.1, a subsidiary of Parkinson International, requires an adaptable person, initially as Data Preparation Clerk for their CENTURY 78 Installation. Card punching and VDU experience essential. Operator training will be offered to suitable applicants. Good salary and other benefits to commensurate with an international Organisation.

Telephone Gordon Andrews on 01-463 7200 for an appointment

Systems Programmer/Operator

Scotland

Our Client—the research function of a major primary industry—requires a Systems Programmer/Operator for a PDP 1160 time sharing system using BASIC-PLUS currently being installed at its laboratories in Scotland.

The job entails the day-to-day supervision of the running of the machine and peripherals, as well as systems programming including statistical support services to both local and remote users.

The successful candidate will be part of a team aimed at improved economic success through technical support and innovation. Relevant qualifications are a degree in Computing Science or Mathematics, 2/3 years' experience in systems programming/computer operation would be advantageous.

Please write in the first instance, enclosing details, to the address below. (Reference 760 must be quoted on your envelope. Enclose separately a note of any companies to which your application should not be sent.)

Ronald Fairbairn, Everetts Recruitment,
10 Graycoat Place, London SW1P 1SE

EVERETTS recruitment

HERTS and NORTH LONDON

ANALYSTS £5,000/£7,000
PROGRAMMERS £4,000/£5,800

Haymarket Computing are D.P. recruitment consultants to 35 companies in the Herts/North London area, and are currently anxious to meet Analysts, Analysts/Programmers and Programmers on behalf of clients located in Stanmore, Harrow, Borehamwood, Cockfosters, Enfield and Tottenham.

Applicants will be invited to look through our client register which details the companies, positions, salaries, prospects, etc., so that we may jointly choose the vacancies best suited to your requirements and experience.

For more information ring:

HAYMARKET COMPUTING LTD.
Tel. Cuffley (Herts.) 4130
up to 6.30 p.m.



CITY TREASURER'S DEPARTMENT PROGRAMMER

AP.3/4/8 £3,388-£4,615 p.a. (further pay award pending operative from 1st July, 1978)

The City Council is currently converting from an IBM 360/30 to an ICL 2904 computer. The new machine, which is already installed has 4 E05 60 discs and will shortly have 7602 communications equipment. The successful applicant will join a team responsible for the conversion of existing applications and development of new applications. Applicants should have had several years' experience in the use of COBOL with ICL machines.

Commencing salary within the above range depending upon qualifications and experience. Assistance with housing accommodation, payment of removal expenses, lodging and travelling allowances in approved cases.

Application forms from the Chief Personnel Officer, Town Hall, Stoke-on-Trent, ST4 1HH or telephone 0782 48241 - Ext. 481. Closing date, 15th June, 1978. It is a requirement of the City Council that the person appointed to the above post shall be or become a member of an appropriate, specified trade union.

S.W. WITCHEN

Town Clerk and Chief Executive Officer

STOKE

Systems Consultancy and Implementation

Logica, the major international computer services company, is continuing to expand its activities in the Middle East. We are currently working on major projects in Iraq, Libya, Saudi Arabia and Kuwait.

Our expansion in this area involves both consulting and implementation work for a variety of clients such as banks, oil companies and government agencies, and offers challenging and rewarding opportunities for people wishing to exploit and extend their experience.

The range of application areas is wide and includes specialised systems employing on-line working and database techniques as well as financial and commercial systems, administrative DP and inventory control.

Project Managers

If you have substantial experience, over a period of at least five years, of leading and managing major implementation projects, then we would like to hear from you. You should be able to demonstrate the ability to lead a large turnkey project from initial conception and design, through development and installation to successful running. There will also be opportunities for short term consulting assignments assisting clients to formulate their computing requirements and plans prior to implementation.

Logica

Senior Consultants

We have many opportunities for suitably qualified people to undertake both short and long term consultancy assignments for Arab clients. This work will typically involve computerisation feasibility studies, system specification, equipment evaluation and detail system design. If you have a successful record of systems design and implementation in any of the above-mentioned, or related areas, and are ready to advance your career as one of Logica's consultants, either working alone or as part of a team, then give us a call.

All these posts are London-based, but involve travel to the Middle East for assignments of varying length. Logica offers an outstanding career development environment, together with good salaries and fringe benefits including Life Assurance and Pension scheme.

For further information, call Kathleen Scott on 01-637 9111 or write, quoting reference MEO/4, to

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FREEPOST 21
London W1E 4JZ.

North Sea Oil Exploration and Production

PROGRAMMER/SYSTEMS ANALYST

Sunbury-on-Thames

Unionoil Company of Great Britain, a subsidiary of Union Oil Company of California, wishes to engage a Programmer/Systems Analyst for the Computer Services Department at the Sunbury-on-Thames Head Office. This is a new position in a newly established department offering a unique opportunity for professional challenge and scope. Reporting to the Manager, Computer Services, responsibilities include systems analysis, design, programming and liaison with the Accounting, Petroleum Engineering and Geological/Geophysical departments.

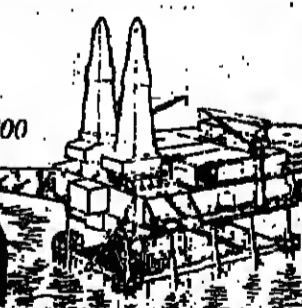
Candidates, male or female, should have a B.Sc. degree, three to five years' experience with FORTRAN, BASIC or COBOL and familiarity with IBM systems.

This permanent position offers a very competitive salary and benefits package and interesting career opportunities with an international oil exploration and production company.

Interested persons should respond in writing to the address below. All responses will be held in strict confidence.

Manager, Administrative Services,
Unionoil Company of Great Britain,
32 Cadbury Road,
Sunbury-on-Thames, Middlesex
Telephone: Sunbury-on-Thames 85600

UNION



STAVELEY COMPUTING CENTRE

Blackpole Road, Worcester

PROGRAMMERS

required. Male/Female

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Manager Systems and Programming

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Sociology and Law (2)
Sociology and Economics (2)
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The studentships are available for two years from October 1st, 1978. Further information may be obtained from David Barry, Department of Sociology, University College, P.O. Box 78, Cardiff.

UNIVERSITY OF SALFORD COMPUTING LABORATORY

Programmer

In the Operating Systems group of the Computing Laboratory to provide systems support and development for the University's computing service on its PRIME 400/300 and ICL 1904S configurations. Applicants should have a good knowledge of FORTRAN and any assembly language experience would be an advantage.

Salary £3,100-£4,601 US\$ Superannation. Further particulars and application forms may be obtained from the Registrar, University of Salford, M6 4WT, to whom completed applications should be returned by 1 June 1978 quoting reference CL/51/CW.

